



## **BOARD OF DIRECTORS MEETING**

*JANUARY 19, 2021 - 12:30 PM*

*FOR MORE INFORMATION, CONTACT REBECCA HAMILTON (940.825.2006)*

**NOTICE OF MEETING  
BOARD OF TRUSTEES – NOCONA GENERAL HOSPITAL**

Notice is hereby given that a special meeting of the governing body of Nocona Hospital District will be held on Tuesday **the 19th day of January, 2021, at 12:30 PM** via teleconference:

- Dial 1-346-248-7799
- Enter meeting ID Number: 985 3569 8455 followed by #
- Press # again
- Enter passcode Number: 479062
- You will be added into the meeting's waiting room.

The meeting agenda is set forth below.

**AGENDA**

- I.** Call to Order
- II.** Approval of Previous Minutes from December 15, 2020 Meeting
- III.** Community Input
- IV.** Old Business
- V.** New Business
  - 1. Discussion and Possible Vote on December 2020 Financial Statements
  - 2. Discussion and Possible Vote on Calling of Election for Saturday, May 1, 2021
  - 3. Discussion and Possible Vote on Tuition Reimbursement Request for Matthew Womack, EMT
  - 4. Administrative Report Including Updates on:
    - a. COVID-19 Update
    - b. Staffing Update
    - c. Upcoming Legislative Session
  - 5. Medical Staff Report Including Updates on:
    - a. Clinic Operations
    - b. Hospital Issues
- VI.** Additional Comments by Board or Staff on Any Posted Issue and Requests for Future Board Meeting Subjects
- VII.** Adjournment

Nocona Hospital District  
By:

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Lance Meekins, Administrator

I, the undersigned authority, do hereby certify that the above Notice of Meeting of the Board of Trustees of the above named Hospital District, is a true and correct copy of said Notice; and that I posted a true and correct copy of said Notice on the home page of the hospital's website: [www.noconageneral.com](http://www.noconageneral.com) and on a bulletin board located at a place convenient and readily accessible to the general public at all times in its central administrative office located at 100 Park Rd, Nocona Texas, a place convenient to the public, and said Notice was posted on January 15, 2021 at 4:30 o'clock PM, and remained so posted continuously for at least 72 hours preceding the schedule time of said meeting-

Dated this 15<sup>th</sup> Day of January, 2021.

**Nocona General Hospital  
Board of Directors Meeting  
December 15, 2020  
*Via Teleconference***

**Board Members Present:**

Charles May, President  
Ken Koontz, Vice-President  
Chris Keck, Secretary  
Paula Webb  
Ron Brown  
Cris Lemon

**Absent:**

Kristal Ferguson

**Hospital Administration:**

Lance Meekins, CEO; Rebecca Hamilton, Admin. Assistant/HR

**Others Present:**

Brian Jackson, Jackson & Carter, PLLC

Meeting was called to order by President, Charles May at 12:34 PM.

**Approval of Previous Minutes**

Ron Brown made a motion to accept both the minutes of the November 17, 2020 board meeting as presented, and Ken Koontz seconded. Charles polled those in attendance, and the motion passed unanimously.

**Community Input:** None

**Old Business:** None

**New Business:**

**Discussion and Possible Vote on Semi-Annual Nurse Staffing Report**

Corrie Holcomb presented the semi-annual nurse staffing report and provided an update on the number of missed days due to COVID. Additionally, she brought the board up to speed on the assistance received from the Texas Dept of Emergency (TDEM) in the form of RNs, LVNs, paramedics, EMTs, and R/Ts. She reported that, currently, she and her staff were working with the staffing agencies that supply the workers to determine the best days to utilize them. Depending on the COVID census when the workers are available, they will either be used to augment current staffing or to allow the use of PTO by staff.

Paula Webb made a motion to accept the Nurse Staffing Report as presented, and Cris Lemon seconded. Charles polled those in attendance, and the motion passed unanimously.

**Discussion and Possible Vote on November 2020 Financial Statements**

Lance presented the following financial information for the board's consideration:

For October the hospital finished with 37 admissions, 673 outpatient discharges, including 5 surgeries, 259 ER visits, 52 ambulance calls, 396 home health visits and 1425 clinic visits. Additionally, there

were 10 observation admissions. This utilization resulted in gross revenue of \$1,826,000, exceeding budget by about 3.36%. The average daily census was 5.0 patients. The average length of stay was 5.0 days.

For year over year comparison:

- Gross revenue is right on budget, although there are variances among the individual departments, and is running about 4.3% above last year.
- The ADC is matching last year.
- Admissions are down about 6%.
- The ALOS is the same.
- Outpatient discharges are up 29%.
- ER visits are up 19%.
- Ambulance calls are up 8%.
- Obs admissions are down 10%.
- O/P surgeries are down 51%.
- FTE's are only up .2.

On the net revenue front, the hospital benefited from the QIPP year 3 quarter 4 payments and year 4 Sept comp 2 payments of \$400,000 and the quarterly EMS county subsidy of about \$15,000. I continue to book allowances at between 62-65%, meaning we are anticipating collecting approximately \$0.35 per each dollar charged.

Expenses continue to exceed budget due to COVID. Specifically, the lab, COVID tests, and pharmacy, mainly Remdisiver, and PPE supplies exceeding budget and are the culprits when it comes to the supplies and expense line item. I believe we have done very well with salaries despite the additional overtime being paid and the COVID-19 pay we are required to provide for COVID + employees. Please remember that I still have accrued all of the COVID-19 relief funds. Once we have a better feel for what will be allowed, I will be more confident of dropping some of it to the bottom line. FTE's continue to run close to last year's number at this point in the year.

Obviously for the month the QIPP payments allowed us to show a positive bottom line despite the increased expenses and lower than expected revenue. My biggest concern right now is the collections process. Accounts receivable continues to increase. Insurance companies and self-pay are the driving factors behind this problem.

Ken Koontz made a motion to accept the financial report as presented, and Ron Brown seconded. Charles polled those in attendance, and the motion passed unanimously.

### **Discussion and Possible Vote on Matheson Tri-Gas, Inc. Bulk Oxygen Contract**

Lance stated that, currently, the hospital utilizes a cylinder-based oxygen system that has always been sufficient for oxygen requirements in the past. He reminded the board that a compressed air system was installed during the renovation in the hopes of reducing oxygen use. At the time it was determined that much of the time compressed air could be used instead of oxygen, which was the only option at the time. In late October during the first rush of inpatient COVID patients, the hospital's oxygen use skyrocketed to the point deliveries of oxygen and cylinders had to be increased. In addition, there were concerns that the supplier would not be able to meet the increased demand. This led us to discussion to go ahead and install a bulk oxygen system which should eliminate this concern. (Since that first initial rush there have not been any additional "scares". While at times there have been the same number of patients, they have not had the same oxygen requirements as those during first run.). Once installed, the monthly cost should be approximately the same current expenses, just in different buckets. There will be a \$1500 per

month lease on the tank, but the cost of the oxygen will drop enough to offset it (\$7.64/100 ccf currently to \$2.50/100 ccf with bulk). Going forward as the oxygen usage increases, there will be a savings when compared to the cylinder-based system.

Paula Webb made a motion to enter into a bulk oxygen contract with Matheson Tri-Gas, as presented, and Ken Koontz seconded the motion. Charles polled those in attendance, and the motion passed unanimously.

**Discussion and Possible Vote on Offer from the State of Texas for Purchase of Property (Right of Way) Located Approximately 0.5 Miles East of US 81 in Ringgold, Texas, for Highway Construction Purposes**

An offer letter was received from Teague Nail & Perkins, Inc. on behalf of the Texas Department of Transportation concerning a right-of-way near Ringgold, Texas. This area is not in the hospital district; however, in the process of replacing a lost title some years back, the hospital was inadvertently listed for taxing purposes. While this property is not in the district, it was recommended that the board go ahead and act on the offer letter, even though nothing will likely come of it. The offer from the State is \$15,880.00.

Ron Brown made a motion to accept the State's offer as presented, and Chris Keck seconded the motion. Charles polled those in attendance, and the motion passed unanimously.

**Discussion and Possible Vote to Enter into the State Quality Incentive Payment Program with Oak Manor Nursing Home and Rehabilitation, LP, Located in Denton, TX, Including Approval of All Required Documents to Effect a Change of Ownership to NGH of the Current Nursing Home License and Required Management Operations Agreement, Lease Agreement, Sub-Lease Agreement, and Revenue Sharing with Authorizations for CEO to Sign Same After Legal Approval of Needed Documents**

Lance presented Oak Manor Nursing Home & Rehabilitation in Denton, Texas for change of ownership to the hospital district. It will be eligible for QIPP beginning with year 5, September 2021. This is a Senior Living Property; the hospital already holds the licenses for their facilities in Burk and Electra. The facility is rather small, with a census of under 50, so Lance stated he expects an annual IGT, based on current funding, of between \$300-350,000 with a benefit to the hospital of around \$150,000 annually.

Cris Lemon made a motion to enter into a change of ownership with Oak Manor Nursing Home & Rehabilitation, and Chris Keck seconded the motion. Charles polled those in attendance, and the motion passed unanimously.

**Discussion and Possible Vote on the Early Turnover of Business Personal Property and the Amendment of the Delinquent Tax Contract with Perdue, Brandon, Fielder, Collins, & Mott, LLP**

This legal firm works on delinquent property taxes for Montague County. They are asking that we follow changes to the tax code enacted several years ago that allow them to begin collection proceedings on April 1<sup>st</sup> as opposed to July 1<sup>st</sup>. In addition, they are asking that our contract with them be increased from 15% of receipts to 20%.

Ron Brown made a motion to allow the early turnover and accept the increase in percentage as requested, and Ken Koontz seconded the motion. Charles polled those in attendance, and the motion passed unanimously.

**Administrative Report**

Lance presented the following update on the Coronavirus to the Board:

- Averaged about 6 positive results per day in November while testing about 14 per day
- The positive results are split about 50-50, Nocona residents and non-Nocona again
- First half of November averaged 1 COVID + inpatient, 2<sup>nd</sup> half averaged 4.5
- 4 deaths
- First 8 days of December average COVID + inpatients is 4, 4.25 positive tests daily, down from 6.1 in November
- Supplies are in good shape
- Currently have 4 employees out, utilizing 1 staffing agency RN on a 13-week contract
- Still have the COVID clinic patient parking north of the clinic with tent; providers are performing visits outside to prevent utilizing clinic rooms at this time
- Have expanded our transfer agreements to include other rural hospitals
- Have purchased 2 additional bi-paps, 4 vapotherms; Renting 2 bipaps
- Additionally have 2 vents, 2 transfer vents with bipap capability
- Renting 3 beds that allow proning of the patient
- Renting additional blood pressure monitors specifically for the COVID area
- The free State testing according to Bowie News through November had tested approximately 600 with about 55 positive.

COVID	Tested	Positive	Negative
MARCH	15	0	15
APRIL	34	4	30
MAY	11	0	11
JUNE	29	5	24
JULY	60	10	50
AUGUST	103	21	82
SEPTEMBER	111	36	75
OCTOBER	278	102	176
NOVEMBER	421	183	238
DECEMBER	107	36	71
TTL	1169	397	772

**Medical Staff Report:** Nothing to Report

**Other Business:** None

**Meeting was adjourned at 1:20 PM.**

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Charles May, President

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Chris Keck, Secretary

NOCONA GENERAL HOSPITAL  
BALANCE SHEET  
FOR THE MONTH ENDING: 12/31/20

	Current Year	Prior Year	Net Change
***** ASSETS *****			
CURRENT ASSETS			
CASH	4,576,752.21	981,127.87	3,595,624.34
CASH-NURSING HOMES	575,775.02	572,827.02	2,948.00
SHORT TERM INVESTMENTS	.00	.00	.00
ACCOUNTS RECEIVABLE - PATIENTS	4,271,728.41	3,382,977.42	888,750.99
ACCOUNTS RECEIVABLE HOME HEALTH	198,948.02	169,143.30	29,804.72
ACCT RECEIVABLE-- PRIMARY CARE	.00	.00	.00
ACCOUNTS RECEIVABLE-RHC	312,470.27	267,427.05	45,043.22
ALLOWANCE FOR DOUBTFUL ACCOUNTS	(2,946,770.36)	(2,409,446.12)	(537,324.24)
A/R, NET OF ALLOW. FOR DOUBTFUL AC	1,836,376.34	1,410,101.65	426,274.69
QIPP/DSRIP RECEIVABLE	.00	.00	.00
TAXES RECEIVABLE, NET OF UNCOLLECTIBLE	29,482.11	29,482.11	.00
INVENTORY	245,551.21	196,664.65	48,886.56
PREPAID EXPENSES	116,808.17	115,590.63	1,217.54
PREPAID IGT	8,605,384.93	5,724,162.82	2,881,222.11
ESTIMATED 3RD PARTY PAYOR SETTLEMENTS	9,021.06	111,942.00	(102,920.94)
ASSETS WHOSE USE IS LIMITED	.00	.00	.00
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TOTAL CURRENT ASSETS	15,995,151.05	9,141,898.75	6,853,252.30
ASSETS WHOSE USE IS LIMITED			
NET OF CURRENT	12,289.38	3,093.80	9,195.58
CAPITAL ASSETS			
LAND	717.50	717.50	.00
LAND IMPROVEMENTS	285,266.06	285,266.06	.00
BUILDINGS	8,541,669.20	9,870,264.62	(1,328,595.42)
EQUIPMENT	5,571,207.82	5,199,221.15	371,986.67
CIP	145,813.66	.00	145,813.66
ACCUMULATED DEPRECIATION	(6,811,787.53)	(7,780,964.40)	969,176.87
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TOTAL CAPITAL ASSETS, NET OF A/D.	7,732,886.71	7,574,504.93	158,381.78
OTHER ASSETS			
LONG TERM INVESTMENTS	.00	.00	.00
NOTES RECEIVABLE	150.00	150.00	.00
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TOTAL OTHER ASSETS	150.00	150.00	.00
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TOTAL ASSETS	23,740,477.14	16,719,647.48	7,020,829.66
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NOCONA GENERAL HOSPITAL  
BALANCE SHEET  
FOR THE MONTH ENDING: 12/31/20

	Current Year	Prior Year	Net Change
*** LIABILITIES & NET ASSETS ***			
CURRENT LIABILITIES			
ACCOUNTS PAYABLE - TRADE	40,819.87	124,526.82	(83,706.95)
PTO/ RETIREMENT PAYABLE	333,343.25	260,984.14	72,359.11
SALARIES & WAGES PAYABLE	139,545.00	95,826.87	43,718.13
PAYROLL TAXES & DEDUCTIONS PAYABLE	(1,120.25)	(620.30)	(499.95)
LTD CURRENT PORTION	.00	1,250,000.00	(1,250,000.00)
OTHER ACCRUED LIABILITIES	5,994,152.19	904,988.41	5,089,163.78
ESTIMATED 3RD PARTY PAYOR SETTLEMENTS	(1,429.52)	.48	(1,430.00)
DEFERRED REVENUE	.00	.00	.00
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TOTAL CURRENT LIABILITIES.....	6,505,310.54	2,635,706.42	3,869,604.12
LONG TERM DEBT			
NET OF CURRENT PORTION	22,499.31	112,845.48	(90,346.17)
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TOTAL LIABILITIES.....	6,527,809.85	2,748,551.90	3,779,257.95
NET ASSETS			
UNRESTRICTED	17,155,867.29	13,914,295.58	3,241,571.71
RESTRICTED			
PHYSICIAN RECRUITMENT	56,800.00	56,800.00	.00
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TOTAL LIABILITIES AND NET ASSETS	23,740,477.14	16,719,647.48	7,020,829.66
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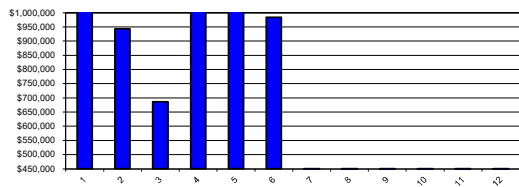
NOCONA GENERAL HOSPITAL  
 STMT OF REV/EXP & CHANGE IN NET ASSETS  
 FOR THE 6 MONTHS ENDING 12/31/20

	----- S I N G L E -----		M O N T H -----		----- Y E A R T O -----		D A T E -----	
	ACTUAL	BUDGET	\$ VARIANCE	% VAR	ACTUAL	BUDGET	\$ VARIANCE	% VAR
<b>REVENUE</b>								
ROOM & BOARD REV	109,200.00	95,833.33	13,366.67	13.94	484,464.00	574,999.98	(90,535.98)	(15.74)
I/P ANCILLARY RE	807,935.60	320,833.34	487,102.26	151.82	2,693,432.60	1,925,000.04	768,432.56	39.91
O/P AMBULANCE	44,104.00	50,000.00	(5,896.00)	(11.79)	283,664.00	300,000.00	(16,336.00)	(5.44)
O/P X-RAY	116,866.00	166,666.67	(49,800.67)	(29.88)	838,675.00	1,000,000.02	(161,325.02)	(16.13)
O/P LAB & BLOOD	223,485.00	172,916.67	50,568.33	29.24	1,244,340.00	1,037,500.02	206,839.98	19.93
O/P HHA	57,365.27	50,000.00	7,365.27	14.73	294,945.98	300,000.00	(5,054.02)	(1.68)
ER & PHY.REV	555,029.00	443,750.00	111,279.00	25.07	3,016,814.20	2,662,500.00	354,314.20	13.30
O/P OR & R/R	48,949.00	95,833.33	(46,884.33)	(48.92)	285,984.00	574,999.98	(289,015.98)	(50.26)
O/P P/THERAPY	95,669.00	79,166.67	16,502.33	20.84	586,251.00	475,000.02	111,250.98	23.42
O/P ANCILLARY-OT	47,018.65	83,333.32	(36,314.67)	(43.57)	433,422.49	499,999.92	(66,577.43)	(13.31)
CLINIC	179,437.02	208,333.33	(28,896.31)	(13.87)	1,031,997.86	1,249,999.98	(218,002.12)	(17.44)
<b>TOTAL PATIENT</b>	<b>2,285,058.54</b>	<b>1,766,666.66</b>	<b>518,391.88</b>	<b>29.34</b>	<b>11,193,991.13</b>	<b>10,599,999.96</b>	<b>593,991.17</b>	<b>5.60</b>
.								
NON-PATIENT REV	61,174.06	380,541.67	(319,367.61)	(83.92)	1,605,498.88	2,283,250.02	(677,751.14)	(29.68)
B/D,N/R RECOVERY	34,467.65	16,666.67	17,800.98	106.80	121,767.00	100,000.02	21,766.98	21.76
CONTRACTUAL/DISC	(961,236.63)	(885,500.00)	(75,736.63)	(8.55)	(4,941,209.51)	(5,313,000.00)	371,790.49	6.99
BD/CHARITY/OTHER	(436,076.55)	(258,333.33)	(177,743.22)	(68.80)	(1,934,191.30)	(1,549,999.98)	(384,191.32)	(24.78)
<b>NET OPERATING</b>	<b>983,387.07</b>	<b>1,020,041.67</b>	<b>(36,654.60)</b>	<b>(3.59)</b>	<b>6,045,856.20</b>	<b>6,120,250.02</b>	<b>(74,393.82)</b>	<b>(1.21)</b>
<b>OPERATING EXPENSES</b>								
SALARIES	453,442.40	444,666.68	(8,775.72)	(1.97)	2,722,372.35	2,668,000.08	(54,372.27)	(2.03)
PHYSICIAN EXPENS	80,749.34	122,950.00	(42,200.66)	34.32	691,280.63	737,700.00	46,419.37	6.29
PAYROLL TAXES	30,454.07	33,024.99	2,570.92	7.78	196,143.86	198,149.94	2,006.08	1.01
CONSULT FEES	50,572.21	33,416.67	(17,155.54)	(51.33)	208,303.65	200,500.02	(7,803.63)	(3.89)
LEASE EXPENSE	4,890.00	5,125.00	235.00	4.58	29,340.00	30,750.00	1,410.00	4.58
SUPPLIES & EXP	323,979.93	174,500.02	(149,479.91)	(85.66)	1,515,225.83	1,047,000.12	(468,225.71)	(44.72)
EDUCATION	606.70	1,416.64	809.94	57.17	6,523.18	8,499.84	1,976.66	23.25
UTILITIES,PHONE	8,139.29	15,166.66	7,027.37	46.33	55,042.34	90,999.96	35,957.62	39.51
ADMIN & GENERAL	8,143.45	22,083.33	13,939.88	63.12	114,502.44	132,499.98	17,997.54	13.58
EE FRINGE BENES	33,136.76	51,250.01	18,113.25	35.34	220,166.90	307,500.06	87,333.16	28.40
DEPRECIATION	47,880.14	44,458.33	(3,421.81)	(7.69)	276,402.30	266,749.98	(9,652.32)	(3.61)
<b>TOTAL OP EXP..</b>	<b>1,041,994.29</b>	<b>948,058.33</b>	<b>(93,935.96)</b>	<b>(9.90)</b>	<b>6,035,303.48</b>	<b>5,688,349.98</b>	<b>(346,953.50)</b>	<b>(6.09)</b>
<b>OPERATING INCO</b>	<b>(58,607.22)</b>	<b>71,983.34</b>	<b>(130,590.56)</b>	<b>(181.41)</b>	<b>10,552.72</b>	<b>431,900.04</b>	<b>(421,347.32)</b>	<b>(97.55)</b>
<b>NON-OP. REVENUES/(EXPENSES)</b>								
DISTRICT TAX REV	209,871.65	159,500.00	50,371.65	31.58	309,118.66	268,250.00	40,868.66	15.23
INTEREST EXPENSE	(44.80)	(4,166.67)	4,121.87	98.92	(491.31)	(25,000.02)	24,508.71	98.03
INVESTMENT INCOM	512.42	83.33	429.09	514.92	2,404.11	499.98	1,904.13	380.84
OTHER NON-OPERAT	.00	.00	.00	.00	.00	.00	.00	.00
INDIGENT CARE SU	52,014.66	.00	52,014.66	.00	312,087.96	156,000.00	156,087.96	100.05
IGT EXPENSE	.00	.00	.00	.00	(174,000.00)	(130,000.00)	(44,000.00)	(33.84)
<b>TOTAL NON-OP.</b>	<b>262,353.93</b>	<b>155,416.66</b>	<b>106,937.27</b>	<b>68.80</b>	<b>449,119.42</b>	<b>269,749.96</b>	<b>179,369.46</b>	<b>66.49</b>
CAPITAL GRANTS	9,000.00	.00	9,000.00	.00	9,000.00	.00	9,000.00	.00
<b>CHGE-NET ASSET</b>	<b>212,746.71</b>	<b>227,400.00</b>	<b>(14,653.29)</b>	<b>(6.44)</b>	<b>468,672.14</b>	<b>701,650.00</b>	<b>(232,977.86)</b>	<b>(33.20)</b>
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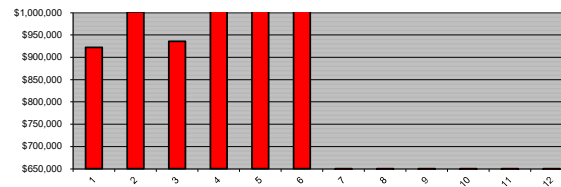
## Nocona General Hospital FYE 2021

Revenue	July	August	September	October	November	December	January	February	March	April	May	June	Total	Avg	FY 20 Avg	Diff
R&B Rev	\$79,164	\$81,900	\$59,850	\$74,025	\$80,325	\$109,200							\$484,464	\$ 80,744	\$ 88,386	(\$7,642)
IP Anc Rev	\$275,694	\$404,212	\$287,489	\$416,514	\$501,588	\$807,936							\$2,693,433	\$ 448,906	\$ 323,235	\$125,671
Ambulance	\$33,851	\$75,873	\$22,259	\$68,023	\$39,554	\$44,104							\$283,664	\$ 47,277	\$ 51,260	(\$3,983)
Radiology	\$174,419	\$190,278	\$119,453	\$133,384	\$104,275	\$116,866							\$838,675	\$ 139,779	\$ 155,156	(\$15,377)
Lab	\$192,536	\$214,118	\$235,152	\$183,726	\$195,323	\$223,485							\$1,244,340	\$ 207,390	\$ 163,818	\$43,572
HHA	\$53,644	\$58,024	\$30,328	\$44,456	\$51,129	\$57,365							\$294,946	\$ 49,158	\$ 52,833	(\$3,675)
ER Facility & Physician	\$568,977	\$531,848	\$405,765	\$422,186	\$533,009	\$555,029							\$3,016,814	\$ 502,802	\$ 467,574	\$35,228
Amb Surg	\$58,585	\$104,943	\$44,726	\$6,755	\$22,026	\$48,949							\$285,984	\$ 47,664	\$ 69,160	(\$21,496)
P T	\$102,265	\$107,618	\$97,686	\$93,918	\$89,095	\$95,669							\$586,251	\$ 97,709	\$ 89,047	\$8,662
Other	\$78,341	\$100,981	\$82,917	\$72,295	\$51,870	\$47,019							\$433,423	\$ 72,237	\$ 89,285	(\$17,048)
Clinic	\$179,396	\$188,087	\$174,839	\$152,360	\$157,879	\$179,437							\$1,031,998	\$ 172,000	\$ 187,186	(\$15,186)
<b>Total Pt Rev</b>	<b>\$1,796,872</b>	<b>\$2,057,882</b>	<b>\$1,560,464</b>	<b>\$1,667,642</b>	<b>\$1,826,073</b>	<b>\$2,285,059</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$11,193,992</b>	<b>\$ 1,865,665</b>	<b>\$ 1,736,940</b>	<b>\$128,725</b>
Non Pt Rev	\$335,735	\$161,871	\$116,465	\$510,101	\$420,153	\$61,174							\$1,605,499	\$ 267,583	\$ 338,438	(\$70,855)
BD Recovery	\$5,580	\$21,215	\$25,725	\$23,940	\$10,840	\$34,468							\$121,768	\$ 20,295	\$ 128,529	(\$108,234)
Contractuals	(\$689,327)	(\$901,930)	(\$865,611)	(\$756,693)	(\$766,413)	(\$961,237)							(\$4,941,211)	\$ (823,535)	\$ (526,842)	(\$296,693)
BD/Charity	(\$297,104)	(\$395,793)	(\$150,771)	(\$333,082)	(\$321,365)	(\$436,077)							(\$1,934,192)	\$ (322,365)	\$ (352,556)	\$30,191
sub	(\$645,116)	(\$1,114,637)	(\$874,192)	(\$555,734)	(\$656,785)	(\$1,301,672)	\$0	\$0	\$0	\$0	\$0	\$0	(\$5,148,136)	\$ (858,023)	\$ (712,431)	(\$145,592)
<b>Net Op Rev</b>	<b>\$1,151,756</b>	<b>\$943,245</b>	<b>\$686,272</b>	<b>\$1,111,908</b>	<b>\$1,169,288</b>	<b>\$983,387</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$6,045,856</b>	<b>\$ 1,007,643</b>	<b>\$ 1,024,509</b>	<b>(\$16,866)</b>
<b>Expense</b>																
Salaries	\$427,446	\$470,282	\$473,001	\$452,427	\$445,775	\$453,442							\$2,722,373	\$ 453,729	\$ 431,952	\$21,777
Physicians	\$126,975	\$127,585	\$86,667	\$125,460	\$115,530	\$80,749							\$662,966	\$ 110,494	\$ 116,734	(\$6,240)
P/R Tax	\$29,636	\$42,241	\$32,477	\$30,509	\$30,827	\$30,454							\$196,144	\$ 32,691	\$ 31,076	\$1,615
Consult	\$27,339	\$27,663	\$46,629	\$26,957	\$57,459	\$50,572							\$236,619	\$ 39,437	\$ 37,861	\$1,576
Supplies/Lease	\$187,100	\$210,410	\$211,021	\$292,859	\$314,304	\$328,870							\$1,544,564	\$ 257,427	\$ 182,281	\$75,176
Education	\$1,478	\$2,936	\$0	\$1,143	\$360	\$607							\$6,524	\$ 1,087	\$ 2,345	(\$1,258)
Utilities	\$14,810	\$3,334	\$8,655	\$9,776	\$10,327	\$8,139							\$55,041	\$ 9,174	\$ 13,938	(\$4,765)
A&G	\$19,022	\$23,473	\$19,765	\$29,977	\$14,122	\$8,143							\$114,502	\$ 19,084	\$ 17,333	\$1,751
Emp Bene	\$44,963	\$51,214	\$10,263	\$35,770	\$44,820	\$33,137							\$220,167	\$ 36,695	\$ 46,065	(\$9,371)
Depreciation	\$43,626	\$43,096	\$47,123	\$47,158	\$47,520	\$47,880							\$276,403	\$ 46,067	\$ 43,520	\$2,547
<b>Total Operating Expense</b>	<b>\$922,395</b>	<b>\$1,002,234</b>	<b>\$935,601</b>	<b>\$1,052,036</b>	<b>\$1,081,044</b>	<b>\$1,041,993</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$6,035,303</b>	<b>\$ 1,005,884</b>	<b>\$ 923,074</b>	<b>\$82,810</b>
<b>P/L Operations</b>	<b>\$229,361</b>	<b>(\$58,989)</b>	<b>(\$249,329)</b>	<b>\$59,872</b>	<b>\$88,244</b>	<b>(\$58,606)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$10,553</b>	<b>\$ 1,759</b>	<b>\$ 101,435</b>	<b>(\$99,676)</b>
<b>Non-Op Rev/Exp</b>																
District Tax	\$4,594	\$4,511	\$4,952	\$37,746	\$47,443	\$209,872							\$309,118	\$ 51,520	\$ 60,974	(\$9,454)
Interest Exp.	(\$104)	(\$119)	(\$89)	(\$75)	(\$60)	(\$45)							(\$492)	\$ (82)	\$ (1,566)	\$1,484
Investment Income	\$14	\$925	\$29	\$800	\$124	\$512							\$2,404	\$ 401	\$ 75	\$326
Unrealized Gain/(Loss)	\$0	\$0	\$0	\$0	\$0	\$0							\$0	\$ -	\$ -	\$0
Other	\$52,015	\$52,015	\$52,015	\$52,015	\$52,015	\$52,015							\$312,090	\$ 52,015	\$ 4,481	\$47,534
Indigent Care Support	(\$43,500)	(\$43,500)	(\$43,500)	(\$43,500)	\$0	\$0							(\$174,000)	\$ (29,000)	\$ 52,015	(\$81,015)
IGT Expense													\$0	\$ -	\$ (35,251)	\$35,251
<b>Total Non Op Rev/Exp</b>	<b>\$13,019</b>	<b>\$13,832</b>	<b>\$13,407</b>	<b>\$46,986</b>	<b>\$99,522</b>	<b>\$262,354</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$449,120</b>	<b>\$ 74,853</b>	<b>\$ 80,729</b>	<b>(\$5,876)</b>
Grants & Donations	\$0	\$0	\$0	\$0	\$0	\$9,000							\$9,000	\$ 1,500	\$ 3	\$1,497
<b>Bottom Line</b>	<b>\$242,380</b>	<b>(\$45,157)</b>	<b>(\$235,922)</b>	<b>\$106,858</b>	<b>\$187,766</b>	<b>\$212,748</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$468,673</b>	<b>\$ 78,112</b>	<b>\$ 182,167</b>	<b>(\$104,055)</b>

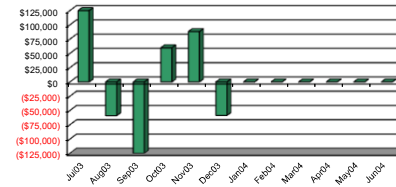
**Net Op Revenue**



**Total Operating Expense**



**Operating Profit**



FISCAL YEAR TO DATE COMPARISON

Revenue	FY21 DEC	FY20 DEC	VARIANCE	FY21 YTD	FY20 YTD	VARIANCE	% Inc/-Dec	FY19 YTD	FY21 COMPARED TO FY19	% Inc/-Dec
R&B Rev	\$109,200	\$94,596	\$14,604	\$484,464	\$492,446	(\$7,982)	-1.62%	\$423,620	\$60,844	14.36%
IP Anc Rev	\$807,936	\$387,693	\$420,243	\$2,693,433	\$1,733,646	\$959,787	55.36%	\$1,468,886	\$1,224,547	83.37%
Ambulance	\$44,104	\$44,183	(\$79)	\$283,664	\$308,431	(\$24,767)	-8.03%	\$254,842	\$28,822	11.31%
Radiology	\$116,866	\$148,999	(\$32,133)	\$838,675	\$918,751	(\$80,076)	-8.72%	\$883,185	(\$44,510)	-5.04%
Lab	\$223,485	\$147,805	\$75,680	\$1,244,340	\$914,928	\$329,412	36.00%	\$799,404	\$444,936	55.66%
HHA	\$57,365	\$47,015	\$10,350	\$294,946	\$348,699	(\$53,753)	-15.42%	\$335,816	(\$40,870)	-12.17%
ER Facility & Physician	\$555,029	\$506,928	\$48,101	\$3,016,814	\$2,721,267	\$295,547	10.86%	\$2,013,771	\$1,003,043	49.81%
Amb Surg	\$48,949	\$84,875	(\$35,926)	\$285,984	\$567,244	(\$281,260)	-49.58%	\$659,682	(\$373,698)	-56.65%
P T	\$95,669	\$113,695	(\$18,026)	\$586,251	\$585,003	\$1,248	0.21%	\$465,593	\$120,658	25.91%
Other	\$47,019	\$105,390	(\$58,371)	\$433,423	\$634,350	(\$200,927)	-31.67%	\$571,210	(\$137,787)	-24.12%
Clinic	\$179,437	\$185,234	(\$5,797)	\$1,031,998	\$1,178,679	(\$146,681)	-12.44%	\$0	\$1,031,998	
<b>Total Pt Rev</b>	<b>\$2,285,059</b>	<b>\$1,866,413</b>	<b>\$418,646</b>	<b>\$11,193,992</b>	<b>\$ 10,403,444</b>	<b>\$790,548</b>	<b>7.60%</b>	<b>\$ 7,876,009</b>	<b>\$3,317,983</b>	<b>42.13%</b>
							<b>% Inc/-Dec</b>			<b>% Inc/-Dec</b>
Non Pt Rev	\$61,174	\$78,466	(\$17,292)	\$1,605,499	\$425,199	\$1,180,300	277.59%	\$842,818	\$762,681	90.49%
BD Recovery	\$34,468	\$4,112	\$30,356	\$121,768	\$80,573	\$41,195	51.13%	\$133,330	(\$11,562)	-8.67%
Contractuals	(\$961,237)	(\$797,599)	(\$163,638)	(\$4,941,211)	(\$4,924,262)	\$16,949	0.34%	(\$3,663,656)	(\$1,277,555)	34.87%
BD/Charity	(\$436,077)	(\$325,513)	(\$110,564)	(\$1,934,192)	(\$1,418,997)	\$515,195	36.31%	(\$1,267,570)	(\$666,622)	52.59%
sub	(\$1,301,672)	(\$1,040,534)	(\$261,138)	(\$5,148,136)	(\$5,837,487)	(\$689,351)	11.81%	(\$3,955,078)	(\$1,193,058)	30.17%
<b>Net Op Rev</b>	<b>\$983,387</b>	<b>\$825,879</b>	<b>\$157,508</b>	<b>\$6,045,856</b>	<b>\$ 4,565,957</b>	<b>\$1,479,899</b>	<b>32.41%</b>	<b>\$3,920,931</b>	<b>\$2,124,925</b>	<b>54.19%</b>
							<b>% Inc/-Dec</b>			<b>% Inc/-Dec</b>
<b>Expense</b>							<b>% Inc/-Dec</b>			<b>% Inc/-Dec</b>
Salaries	\$453,442	\$409,209	(\$44,233)	\$2,722,373	\$2,593,968	\$128,405	4.95%	\$2,084,413	\$637,960	30.61%
Physicians	\$80,749	\$141,706	\$60,957	\$662,966	\$708,431	-\$45,465	-6.42%	\$284,700	\$378,266	132.86%
P/R Tax	\$30,454	\$27,908	(\$2,546)	\$196,144	\$186,953	\$9,191	4.92%	\$148,588	\$47,556	32.01%
Consult	\$50,572	\$36,284	(\$14,288)	\$236,619	\$236,655	(\$36)	-0.02%	\$199,342	\$37,277	18.70%
Supplies	\$328,870	\$217,916	(\$110,954)	\$1,544,564	\$1,033,438	\$511,126	49.46%	\$798,924	\$745,640	93.33%
Education	\$607	\$808	\$201	\$6,524	\$18,967	(\$12,443)	-65.60%	\$474	\$6,050	1276.37%
Utilities	\$8,139	\$15,889	\$7,750	\$55,041	\$94,721	(\$39,680)	-41.89%	\$51,408	\$3,633	7.07%
A&G	\$8,143	\$13,323	\$5,180	\$114,502	\$76,409	\$38,093	49.85%	\$108,996	\$5,506	5.05%
Emp Bene	\$33,137	\$87,304	\$54,167	\$220,167	\$329,103	(\$108,936)	-33.10%	\$245,181	(\$25,014)	-10.20%
Depreciation	\$47,880	\$42,937	(\$4,943)	\$276,403	\$260,141	\$16,262	6.25%	\$187,358	\$89,045	47.53%
Total Operating Expense	\$1,041,993	\$993,284	(\$48,709)	\$6,035,303	\$5,538,686	\$496,617	8.97%	\$4,109,384	\$1,925,919	46.87%
<b>P/L Operations</b>	<b>(\$58,606)</b>	<b>(\$167,405)</b>	<b>\$108,799</b>	<b>\$10,553</b>	<b>(\$972,729)</b>	<b>\$983,282</b>	<b>-101.08%</b>	<b>(\$188,453)</b>	<b>\$199,006</b>	<b>-105.60%</b>
<b>Non Op Rev &amp; Exp</b>										
District Tax	\$209,872	\$176,893	\$32,979	\$309,118	\$269,634	\$39,484		\$247,630	\$61,488	
Interest Exp.	(\$45)	(\$8,388)	\$8,343	(\$492)	(\$10,212)	\$9,720		(\$2,660)	\$2,168	
Investment Income	\$512	\$37	\$475	\$2,404	\$297	\$2,107		\$2,924	(\$520)	
Unrealized Gain/(Loss)	\$0	\$0	\$0	\$0	\$0	\$0		\$0	\$0	
Other	\$52,015	\$0	\$52,015	\$312,090	\$0	\$312,090		\$13,041	\$299,049	
Indigent Care Support	\$0	\$52,015	(\$52,015)	(\$174,000)	\$312,090	(\$486,090)		\$307,506	(\$481,506)	
IGT Expense	\$0	(\$31,127)	\$31,127	\$0	(\$186,762)	\$186,762		(\$184,506)	\$184,506	
<b>Total Non Op Rev &amp; Exp</b>	<b>\$262,354</b>	<b>\$189,430</b>	<b>\$72,924</b>	<b>\$449,120</b>	<b>\$385,047</b>	<b>\$64,073</b>		<b>\$383,935</b>	<b>\$65,185</b>	
Grants	\$9,000	\$0	\$9,000	\$9,000	\$30	\$8,970		\$15,625	(\$6,625)	
<b>CHANGE IN NET ASSETS</b>	<b>\$212,748</b>	<b>\$22,025</b>	<b>\$190,723</b>	<b>\$468,673</b>	<b>(\$587,652)</b>	<b>\$1,056,325</b>	<b>-179.75%</b>	<b>\$211,107</b>	<b>\$257,566</b>	<b>122.01%</b>

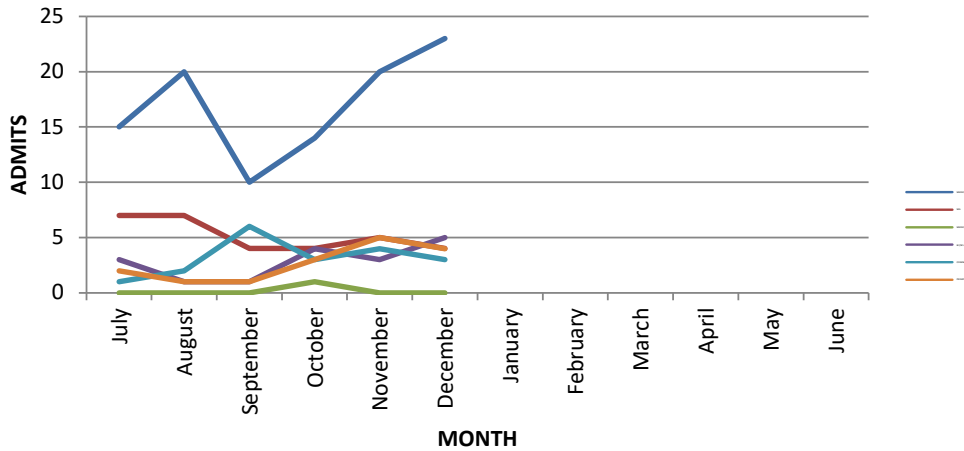
	2020		2020		2019		2019		YEAR TO DATE DIFFERENCE (Including Swingbed)	YTD DIFF %	2018		YTD DIFF. 18-'20	YTD DIFF %
	Month:	Year to	LESS	Year to	Month:	Year to	LESS	Year to			Month:	Year to		
	DEC	Date	SB/CUSTODIAL	Date	DEC	Date	SB/CUSTODIAL	Date			DEC	Date		
<b>OPERATING INDICATORS</b>														
INPATIENT DAYS	210	957	210	893	181	956	142	669	1	0%	152	823	134	16%
AVERAGE DAILY CENSUS	6.8	5.2	6.8	4.9	5.8	5.2	4.6	3.6	0.0	0.0%	4.9	4.5	0.7	16%
ADMISSIONS	39	186	39	185	41	197	40	189	-11	-5.6%	30	183	3	2%
DISCHARGES	35	184	35	181	42	193	41	186	-9	-4.7%	28	178	6	3%
AVERAGE LENGTH OF STAY	6.0	5.2	6.0	4.9	4.3	5.0	3.5	3.6	0.2	4.0%	5.4	4.6	0.6	13%
<b>OUTPATIENT DISCHARGES</b>														
ER VISITS (Total)	714	3812			507	2913			899	30.9%	370	2470	1342	54%
ADMISSIONS FROM ER (incl. OBS)	264	1613	% ER visits-admit	% admits from ER	246	1376	% ER visits-admit	% admits from ER	237	17.2%	235	1321	292	22%
AMBULANCE TRIPS	43	217	13.5%	116.7%	42	210	15.3%	106.6%	7	3.3%	22	154	63	41%
OBSERVATION ADMISSIONS	45	360			53	346			14	4.0%	43	297	63	21%
INPATIENT SURGERIES (inc C-SECTIONS)	8	68			17	84			-16	-19.0%	5	48	20	42%
OUTPATIENT SURGERIES	0	0			0	0			0	#DIV/0!	0	0	0	#DIV/0!
WELLNESS CTR ACTIVE MEMBERS	6	52			17	114			-62	-54.4%	25	121	-69	-57%
WELLNESS CTR CHECK-INS	-----	-----			323	-----			#VALUE!	#VALUE!	131	-----	-----	-----
DAYS CASH ON HAND	-----	-----			767	5255			#VALUE!	#VALUE!	837	5369	#VALUE!	#VALUE!
	421.5				191				230.5	120.7%	270		151.5	56%
<b>MEDICARE SUMMARY</b>														
INPATIENT DAYS	130	501			81	567			-66	-11.6%	89	528	-27	-5%
DISCHARGES	25	116			26	145			-29	-20.0%	22	130	-14	-11%
AVG LENGTH OF STAY	5.2	4.3			3.1	3.9			0.4	10.7%	4.0	4.1	0.2	5%
<b>REVENUE SUMMARY</b>														
COLLECTIONS ON HOSP PATIENT ACCTS	\$ 534,434	\$ 2,695,258			\$ 535,855	\$ 2,557,266			\$ 137,992	5.4%	\$ 662,701	\$ 2,516,273	\$ 178,985	7%
COLLECTIONS ON HH AND PHC ACCTS	\$ 56,985	\$ 272,299			\$ 98,224	\$ 357,227			\$ (84,928)	-23.8%	\$ 62,081	\$ 359,182	\$ (86,883)	-24%
TOTAL COLLECTIONS INCL. NON A/R	\$ 751,806	\$ 4,133,526			\$ 821,275	\$ 5,290,773			\$ (1,157,247)	-21.9%	\$ 1,434,700	\$ 4,025,961	\$ 107,565	3%
CLINIC COLLECTIONS	\$ 146,787	\$ 861,600			\$ 173,279	\$ 927,286			\$ (65,686)	-7.1%				
<b>FINANCIAL SUMMARY</b>														
INPATIENT GROSS REVENUE	\$ 917,136	\$ 3,177,897			\$ 482,289	\$ 2,226,092			\$ 951,805	42.8%	\$ 298,745	\$ 1,892,506	\$ 1,285,391	68%
OUTPATIENT GROSS REVENUE	\$ 1,367,923	\$ 8,016,095			\$ 1,384,124	\$ 8,177,350			\$ (161,255)	-2.0%	\$ 1,071,075	\$ 5,983,500	\$ 2,032,595	34%
NET OPERATING REVENUE	\$ 983,387	\$ 6,045,857			\$ 825,879	\$ 4,565,956			\$ 1,479,901	32.4%	\$ 891,285	\$ 3,920,928	\$ 2,124,929	54%
TOTAL OPERATING EXPENSES	\$ 1,041,994	\$ 6,035,303			\$ 993,284	\$ 5,538,686			\$ 496,617	9.0%	\$ 654,825	\$ 4,109,380	\$ 1,925,923	47%
INCOME (LOSS) FROM OPERATIONS	\$ (58,607)	\$ 10,553			\$ (167,405)	\$ (972,730)			\$ 983,283	-101.1%	\$ 236,460	\$ (188,452)	\$ 199,005	-106%
NON OPERATING REVENUE & EXPENSES	\$ 262,354	\$ 448,991			\$ 189,430	\$ 385,046			\$ 63,945	16.6%	\$ 172,133	\$ 383,938	\$ 65,053	17%
GRANTS	\$ 9,000	\$ 9,000			\$ -	\$ 30			\$ 8,970	29900.0%	\$ -	\$ 15,625	\$ (6,625)	-42%
MONTHLY PROFIT (LOSS)	\$ 212,747	\$ 468,673			\$ 22,025	\$ (587,652)			\$ 1,056,325	179.8%	\$ 408,593	\$ 211,112	\$ 257,561	122%
<b>INPATIENT PAYOR MIX</b>														
MEDICARE	58.9%	54.9%			44.0%	66.0%			-11.1%	-16.8%	60.0%	60.1%	-5.2%	-9%
MEDICAID	0.0%	0.5%			0.0%	50.0%			-49.5%	-99.0%	6.8%	2.7%	-2.2%	-81%
PRIVATE INSURANCE	7.7%	10.2%			14.6%	6.6%			3.6%	54.8%	13.3%	12.6%	-2.4%	-19%
BLUE CROSS	12.8%	9.1%			19.5%	6.6%			2.5%	37.9%	3.3%	4.4%	4.7%	107%
SELF PAY	10.3%	8.6%			14.6%	6.1%			2.5%	41.0%	13.3%	10.4%	-1.8%	-17%
MANAGED MEDICARE	10.3%	16.7%			7.3%	14.2%			0.025	0.1760563	3.3%	9.8%	0.069	0.704081633
<b>LABOR COST MGMT</b>														
Full Time Equivalent Employees (avg)	114.6	114.6			112.6	114.2			0.4	0.4%	94.3	95.6	19	20%
Salaries & Benefits as % of Operating Exp.	46.7%	48.7%			50.0%	52.4%			-3.7%	-7.1%	59.3%	56.7%	-8.0%	-14%
OVERTIME HOURS PERCENTAGE	6.7%	6.8%			5.5%	5.3%			1.5%	28.3%	4.9%	5.0%	1.8%	36%
Operating Expense Per Adjusted Patient Day	\$ 1,992	\$ 1,790			\$ 1,418	\$ 1,240			\$ 551	44.4%	\$ 940	\$ 1,200	\$ 591	49.2%

## Admissions by F/C FY2021

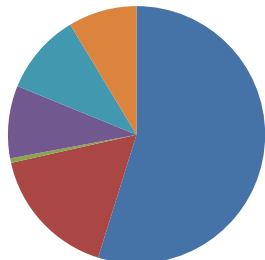
### INPATIENT

	MEDICARE	MA	MEDICAID	BC/BS	COMM	PRIVATE	TOTALS
July	15	7	0	3	1	2	28
August	20	7	0	1	2	1	31
September	10	4	0	1	6	1	22
October	14	4	1	4	3	3	29
November	20	5	0	3	4	5	37
December	23	4	0	5	3	4	39
January							0
February							0
March							0
April							0
May							0
June							0
<b>TOTALS</b>	<b>102</b>	<b>31</b>	<b>1</b>	<b>17</b>	<b>19</b>	<b>16</b>	<b>186</b>
<b>% TO TOT.</b>	<b>54.8%</b>	<b>16.7%</b>	<b>0.5%</b>	<b>9.1%</b>	<b>10.2%</b>	<b>8.6%</b>	<b>100.0%</b>

FY21 ADMITS



FY21 ADMITS



## OUTPATIENT

	MEDICARE	MEDICAID	BC/BS	COMM	PRIVATE	TOTALS
July	311	13	63	155	29	571
August	310	19	81	164	32	606
September	308	16	78	214	22	638
October	262	26	112	156	54	610
November	247	24	147	182	73	673
December	307	26	144	185	53	715
January						0
February						0
March						0
April						0
May						0
June						0
<b>TOTALS</b>	<b>1745</b>	<b>124</b>	<b>625</b>	<b>1056</b>	<b>263</b>	<b>3813</b>
<b>% TO TOT.</b>	<b>45.8%</b>	<b>3.3%</b>	<b>16.4%</b>	<b>27.7%</b>	<b>6.9%</b>	<b>100.0%</b>

## ER,EMS (does not include admissions from the ER)

	MEDICARE	MEDICAID	BC/BS	COMM	PRIVATE	TOTALS
July	104	29	32	66	88	319
August	88	25	34	75	56	278
September	76	24	41	64	70	275
October	102	26	22	54	73	277
November	78	28	33	38	86	263
December	87	22	35	44	69	257
January						0
February						0
March						0
April						0
May						0
June						0
<b>TOTALS</b>	<b>535</b>	<b>154</b>	<b>197</b>	<b>341</b>	<b>442</b>	<b>1669</b>
<b>% TO TOT.</b>	<b>32.1%</b>	<b>9.2%</b>	<b>11.8%</b>	<b>20.4%</b>	<b>26.5%</b>	<b>100.0%</b>

## TOTALS

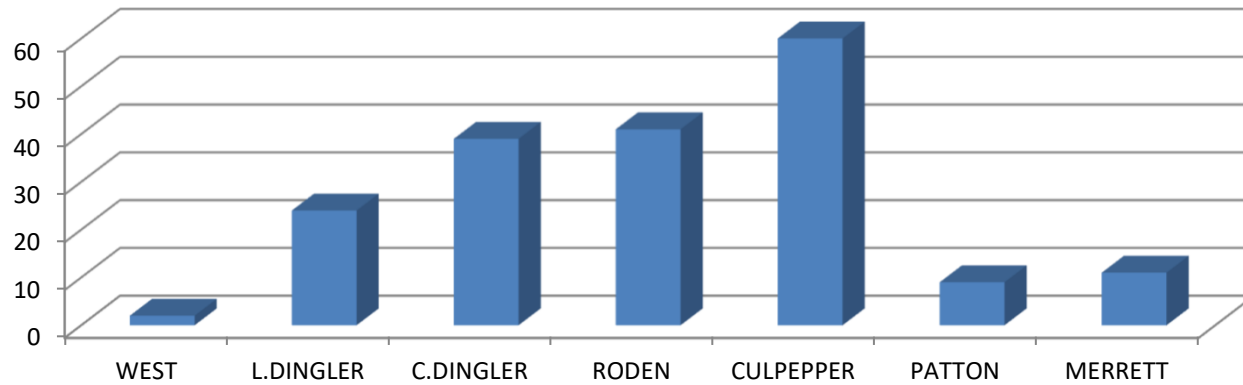
	MEDICARE	MEDICAID	BC/BS	COMM	PRIVATE	TOTALS
<b>TOTALS</b>	<b>2382</b>	<b>279</b>	<b>839</b>	<b>1416</b>	<b>721</b>	<b>5637</b>
<b>% TO TOT.</b>	<b>42%</b>	<b>5%</b>	<b>15%</b>	<b>25%</b>	<b>13%</b>	<b>100%</b>

**Admissions By Provider  
FY2021**

**INPATIENT (includes Swingbed)**

	<b>WEST</b>	<b>L.DINGLER</b>	<b>C.DINGLER</b>	<b>RODEN</b>	<b>CULPEPPER</b>	<b>PATTON</b>	<b>MERRETT</b>	<b>TOTALS</b>
July	0	6	6	9	6	0	1	28
August	2	7	5	4	10	0	3	31
September	0	1	9	3	8	0	1	22
October	0	2	8	7	7	4	1	29
November	0	1	5	12	12	3	4	37
December	0	7	6	6	17	2	1	39
January								0
February								0
March								0
April								0
May								0
June								0
<b>TOTALS</b>	<b>2</b>	<b>24</b>	<b>39</b>	<b>41</b>	<b>60</b>	<b>9</b>	<b>11</b>	<b>186</b>
<b>% TO TOT.</b>	<b>1.1%</b>	<b>12.9%</b>	<b>21.0%</b>	<b>22.0%</b>	<b>32.3%</b>	<b>4.8%</b>	<b>5.9%</b>	

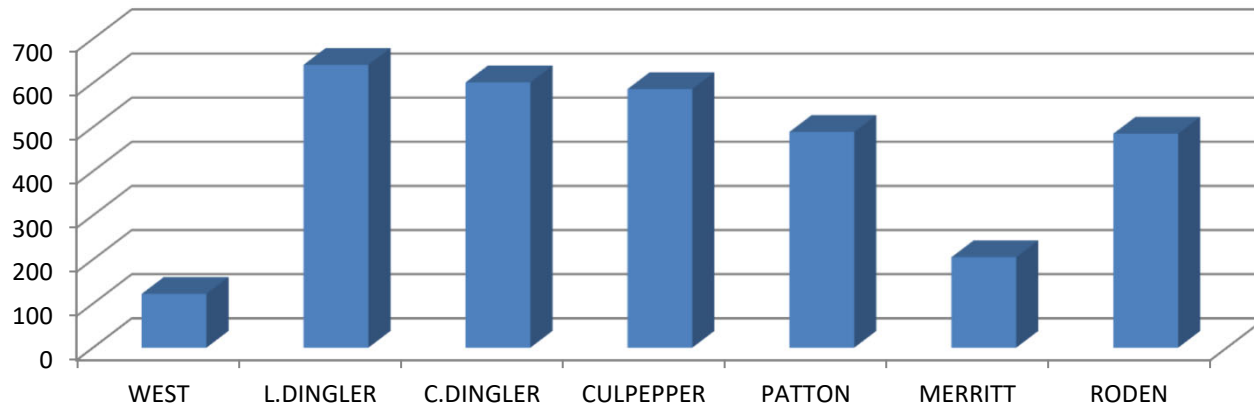
**Admissions by Provider**



**Outpatient Orders by Provider  
FY2021**

OUTPATIENT								TOTALS
	WEST	L.DINGLER	C.DINGLER	CULPEPPER	PATTON	MERRITT	RODEN	all Providers
July	23	140	85	33	44	35	70	571
August	29	130	99	46	53	33	65	606
September	24	130	120	63	75	27	89	638
October	20	90	85	50	124	51	90	610
November	11	53	86	221	90	29	84	673
December	15	98	126	173	103	30	87	715
January								
February								
March								
April								
May								
June								
<b>TOTALS</b>	<b>122</b>	<b>641</b>	<b>601</b>	<b>586</b>	<b>489</b>	<b>205</b>	<b>485</b>	<b>3813</b>
<b>% TO TOT.</b>	<b>3.2%</b>	<b>16.8%</b>	<b>15.8%</b>	<b>15.4%</b>	<b>12.8%</b>	<b>5.4%</b>	<b>12.7%</b>	<b>82.1%</b>

**Outpatient Orders**



# TAX ASSESSOR/COLLECTOR MONTHLY REPORT COUNTY TAX COLLECTIONS

I, KATHY PHILLIPS, MONTAGUE COUNTY TAX ASSESSOR COLLECTOR OF MONTAGUE COUNTY, TEXAS, DO SOLEMNLY SWEAR THAT THE HEREIN ATTACHED SHEETS ARE A TRUE AND CORRECT REPORT OF ALL TAXES COLLECTED BY ME DURING THE MONTH OF DECEMBER 2020.

	CLEAR CR	FORESTBURG	FARMERS CR	MONTAGUE	
CURRENT	\$7,865.01	\$320,127.56	\$8,188.41	\$2,687,503.37	
DELINQUENT	\$27.59	\$1,064.18	\$33.13	\$39,548.37	
P & I	\$8.34	\$380.01	\$10.33	\$12,043.13	
<b>TOTAL</b>	<b>\$7,900.94</b>	<b>\$321,571.75</b>	<b>\$8,231.87</b>	<b>\$2,739,094.87</b>	
	<b>NOC CITY</b>	<b>NOC HOSP</b>	<b>NOC ISD</b>		
CURRENT	\$216,343.71	\$240,252.68	\$846,419.18		
DELINQUENT	\$3,351.77	\$1,992.64	\$8,304.71		
P & I	\$978.18	\$548.14	\$2,515.43		
<b>TOTAL</b>	<b>\$220,673.66</b>	<b>\$242,793.46</b>	<b>\$857,239.32</b>		
ATTORNEY FEES	\$12,171.52				
CERTIFICATES	\$590.00				
<b>GRAND TOTAL</b>					<b>\$4,410,267.39</b>

*Kathy Phillips*

KATHY PHILLIPS, TAX ASSESSOR/COLLECTOR, MONTAGUE COUNTY, TEXAS

SWORN AND SUBSCRIBED BEFORE ME, THIS 12<sup>TH</sup> DAY OF January, 2021.

*Kim Jones By S. Usellin*  
KIM JONES, MONTAGUE COUNTY CLERK, MONTAGUE COUNTY, TEXAS

I, JENNIFER ESSARY, COUNTY AUDITOR OF MONTAGUE COUNTY, DO HEREBY CERTIFY THAT I HAVE CAREFULLY EXAMINED THE ABOVE MENTIONED MONTHLY REPORT OF TAXES COLLECTED BY KATHRYN PHILLIPS, TAX ASSESSOR/COLLECTOR OF MONTAGUE COUNTY, AND HAVE COMPARED SAID REPORT WITH COLLECTION REPORTS FILED IN THIS OFFICE, AND FIND THE SAME CORRECT.

JENNIFER ESSARY, COUNTY AUDITOR, MONTAGUE COUNTY, TEXAS







# MONTHLY SUMMARY REPORT DECEMBER 2020

## NH-NOCONA HOSPITAL DIST

YEAR	ORIGINAL LEVY	ADJUSTMENTS	SUPPLEMENTS	ADJUSTED LEVY	COLLECTED	COLLECTED W/LATEFEES	PENALTY & INTEREST	ATTORNEY	UNCOLLECTED	YTD COLLECTED	UNCOLLECTED W/LATEFEES	YTD COLLECTED W/LATEFEES
2020	673,195.86	(65.12)	0.00	673,130.74	240,252.68	240,282.04	0.00	0.00	432,878.06	329,251.66	433,083.86	329,334.39
2019	14,353.50	(12.07)	0.00	14,341.43	1,596.65	1,596.65	383.21	289.37	12,744.78	3,598.06	12,791.19	3,598.06
2018	6,608.95	0.00	0.00	6,608.95	262.48	262.48	92.64	50.48	6,346.47	849.88	6,393.99	849.88
2017	4,169.28	0.00	0.00	4,169.28	85.31	85.31	40.03	18.73	4,083.97	281.88	4,083.97	281.88
2016	1,542.18	0.00	0.00	1,542.18	25.37	25.37	14.96	6.05	1,516.81	136.16	1,519.56	136.16
2015	1,108.15	0.00	0.00	1,108.15	13.68	13.68	9.71	3.51	1,094.47	33.69	1,094.47	33.69
2014	725.96	0.00	0.00	725.96	9.15	9.15	7.59	2.51	716.81	10.95	716.81	10.95
2013	660.34	0.00	0.00	660.34	0.00	0.00	0.00	0.00	660.34	1.97	666.71	1.97
2012	493.42	0.00	0.00	493.42	0.00	0.00	0.00	0.00	493.42	1.03	496.50	1.03
2011	425.11	0.00	0.00	425.11	0.00	0.00	0.00	0.00	425.11	1.12	426.11	1.12
2010	404.18	0.00	0.00	404.18	0.00	0.00	0.00	0.00	404.18	1.00	405.60	1.00
2009	296.15	0.00	0.00	296.15	0.00	0.00	0.00	0.00	296.15	0.88	296.15	0.88
2008	280.27	0.00	0.00	280.27	0.00	0.00	0.00	0.00	280.27	0.00	280.27	0.00
2007	217.68	0.00	0.00	217.68	0.00	0.00	0.00	0.00	217.68	0.00	217.68	0.00
2006	171.30	0.00	0.00	171.30	0.00	0.00	0.00	0.00	171.30	0.00	171.30	0.00
2005	146.24	0.00	0.00	146.24	0.00	0.00	0.00	0.00	146.24	0.00	146.24	0.00
2004	130.87	0.00	0.00	130.87	0.00	0.00	0.00	0.00	130.87	0.00	130.87	0.00
2003	106.50	0.00	0.00	106.50	0.00	0.00	0.00	0.00	106.50	0.00	106.50	0.00
2002	96.27	0.00	0.00	96.27	0.00	0.00	0.00	0.00	96.27	0.00	96.27	0.00
2001	75.23	0.00	0.00	75.23	0.00	0.00	0.00	0.00	75.23	0.00	75.23	0.00
2000	119.60	0.00	0.00	119.60	0.00	0.00	0.00	0.00	119.60	0.00	119.60	0.00
1999	24.87	0.00	0.00	24.87	0.00	0.00	0.00	0.00	24.87	0.00	24.87	0.00
1998	19.23	0.00	0.00	19.23	0.00	0.00	0.00	0.00	19.23	0.00	19.23	0.00
1997	17.60	0.00	0.00	17.60	0.00	0.00	0.00	0.00	17.60	0.00	17.60	0.00
1996	2.46	0.00	0.00	2.46	0.00	0.00	0.00	0.00	2.46	0.00	2.46	0.00
1995(PRIOR)	8.75	0.00	0.00	8.75	0.00	0.00	0.00	0.00	8.75	0.00	8.75	0.00
<b>RATE SUMMARY INFORMATION</b>												
	705,399.95	(77.19)	0.00	705,322.76	242,245.32	242,274.68	548.14	370.65	463,077.44	334,168.28	463,391.79	334,251.01
<b>RATE SUMMARY INFORMATION</b>												
M&O	705,399.95	(77.19)	0.00	705,322.76	242,245.32		548.14	370.65	463,077.44	334,168.28		
I&S	0.00	0.00	0.00	0.00	0.00		0.00	0.00	0.00	0.00		
SPC	0.00	0.00	0.00	0.00	0.00		0.00	0.00	0.00	0.00		
<b>RATE SUMMARY INFORMATION CURRENT YEAR</b>												
M&O	673,195.86	(65.12)	0.00	673,130.74	240,252.68		0.00	0.00	432,878.06	329,251.66		
I&S	0.00	0.00	0.00	0.00	0.00		0.00	0.00	0.00	0.00		
SPC	0.00	0.00	0.00	0.00	0.00		0.00	0.00	0.00	0.00		
<b>RATE SUMMARY INFORMATION DELINQUENT YEARS</b>												
M&O	32,204.09	(12.07)	0.00	32,192.02	1,992.64		548.14	370.65	30,199.38	4,916.62		
I&S	0.00	0.00	0.00	0.00	0.00		0.00	0.00	0.00	0.00		
SPC	0.00	0.00	0.00	0.00	0.00		0.00	0.00	0.00	0.00		
<b>PERCENT COLLECTED</b>												
					ORIGINAL ROLL = 43.189%							
					ADJUSTED ROLL = 43.202%							

# YTD SUMMARY REPORT DECEMBER 2020

## NH-NOCONA HOSPITAL DIST

YEAR	ORIGINAL LEVY	ADJUSTMENTS	SUPPLEMENTS	ADJUSTED LEVY	COLLECTED	COLLECTED W/LATEFEES	PENALTY & INTEREST	ATTORNEY	UNCOLLECTED	YTD COLLECTED	UNCOLLECTED W/LATEFEES	YTD COLLECTED W/LATEFEES
2020	762,346.44	(266.65)	49.93	762,129.72	329,251.66	329,334.39	0.00	0.00	432,878.06	329,251.66	433,083.86	329,334.39
2019	16,481.93	(139.09)	0.00	16,342.84	3,598.06	3,598.06	778.98	549.44	12,744.78	3,598.06	12,791.19	3,598.06
2018	7,209.79	(13.44)	0.00	7,196.35	849.88	849.88	291.84	171.49	6,346.47	849.88	6,393.99	849.88
2017	4,378.96	(13.11)	0.00	4,365.85	281.88	281.88	128.90	61.44	4,083.97	281.88	4,083.97	281.88
2016	1,664.94	(11.97)	0.00	1,652.97	136.16	136.16	78.41	32.18	1,516.81	136.16	1,519.56	136.16
2015	1,138.05	(9.89)	0.00	1,128.16	33.69	33.69	23.55	8.58	1,094.47	33.69	1,094.47	33.69
2014	732.44	(4.68)	0.00	727.76	10.95	10.95	9.05	3.00	716.81	10.95	716.81	10.95
2013	667.17	(4.86)	0.00	662.31	1.97	1.97	1.83	0.57	660.34	1.97	660.34	1.97
2012	498.77	(4.32)	0.00	494.45	1.03	1.03	1.08	0.32	493.42	1.03	496.50	1.03
2011	433.61	(7.38)	0.00	426.23	1.12	1.12	1.31	0.36	425.11	1.12	426.11	1.12
2010	411.66	(6.48)	0.00	405.18	1.00	1.00	1.29	0.34	404.18	1.00	405.60	1.00
2009	302.97	(5.94)	0.00	297.03	0.88	0.88	1.24	0.32	296.15	0.88	296.15	0.88
2008	285.71	(5.44)	0.00	280.27	0.00	0.00	0.00	0.00	280.27	0.00	280.27	0.00
2007	223.55	(5.87)	0.00	217.68	0.00	0.00	0.00	0.00	217.68	0.00	217.68	0.00
2006	177.17	(5.87)	0.00	171.30	0.00	0.00	0.00	0.00	171.30	0.00	171.30	0.00
2005	153.02	(6.78)	0.00	146.24	0.00	0.00	0.00	0.00	146.24	0.00	146.24	0.00
2004	132.01	(1.14)	0.00	130.87	0.00	0.00	0.00	0.00	130.87	0.00	130.87	0.00
2003	107.70	(1.20)	0.00	106.50	0.00	0.00	0.00	0.00	106.50	0.00	106.50	0.00
2002	97.55	(1.28)	0.00	96.27	0.00	0.00	0.00	0.00	96.27	0.00	96.27	0.00
2001	76.49	(1.26)	0.00	75.23	0.00	0.00	0.00	0.00	75.23	0.00	75.23	0.00
2000	121.10	(1.50)	0.00	119.60	0.00	0.00	0.00	0.00	119.60	0.00	119.60	0.00
1999	26.37	(1.50)	0.00	24.87	0.00	0.00	0.00	0.00	24.87	0.00	24.87	0.00
1998	20.73	(1.50)	0.00	19.23	0.00	0.00	0.00	0.00	19.23	0.00	19.23	0.00
1997	19.20	(1.60)	0.00	17.60	0.00	0.00	0.00	0.00	17.60	0.00	17.60	0.00
1996	4.10	(1.64)	0.00	2.46	0.00	0.00	0.00	0.00	2.46	0.00	2.46	0.00
1995(PRIOR)	10.41	(1.66)	0.00	8.75	0.00	0.00	0.00	0.00	8.75	0.00	8.75	0.00
<b>RATE SUMMARY INFORMATION</b>												
	797,721.84	(526.05)	49.93	797,245.72	334,168.28	334,251.01	1,317.48	828.04	463,077.44	334,168.28	463,391.79	334,251.01
M&O	797,721.84	(526.05)	49.93	797,245.72	334,168.28	334,168.28	1,317.48	828.04	463,077.44	334,168.28	463,077.44	334,168.28
I&S	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
SPC	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>RATE SUMMARY INFORMATION CURRENT YEAR</b>												
M&O	762,346.44	(266.65)	49.93	762,129.72	329,251.66	329,251.66	0.00	0.00	432,878.06	329,251.66	432,878.06	329,251.66
I&S	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
SPC	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>RATE SUMMARY INFORMATION DELINQUENT YEARS</b>												
M&O	35,375.40	(259.40)	0.00	35,116.00	4,916.62	4,916.62	1,317.48	828.04	30,199.38	4,916.62	30,199.38	4,916.62
I&S	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
SPC	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>PERCENT COLLECTED</b>												
					ORIGINAL ROLL = 43.189%							
					ADJUSTED ROLL = 43.202%							







**NOCONA HOSPITAL DISTRICT  
BOARD OF DIRECTORS  
ORDER OF GENERAL ELECTION**

AN ELECTION is hereby ordered to be held on May 1, 2021 for the purpose of electing four at large seats on said Board.

EARLY VOTING by personal appearance will be conducted each weekday at:

H. J. Justin Community Center  
100 Clay Street  
Nocona, Texas 76255

Between the hours of 8:00 a.m. and 5:00 p.m. beginning on April 19, 2021 and ending on April 27, 2021.

APPLICATIONS FOR BALLOT BY MAIL SHALL BE MAILED TO:

Montague County Elections Administrator  
Montague County Courthouse  
PO Box 158  
Montague, TX 76251  
EMAIL ADDRESS: [gwall@co.montague.tx.us](mailto:gwall@co.montague.tx.us)

Applications for ballot by mail must be received no later than the close of business on April 20, 2021.

ISSUED THIS THE 19<sup>th</sup> DAY OF JANUARY, 2021.

Adopted by Nocona Hospital District

\_\_\_\_\_  
Charles May, President, Board of Directors

\_\_\_\_\_  
Date

**Nocona General Hospital**  
***Tuition Forgiveness***

Department: Administration	

**Purpose**

To encourage pursuit of a college education that will enhance job related skills or skills for a job to which the employee may reasonably be expected to advance within Nocona General Hospital.

**Policy/Procedure**

**I. Eligibility and Waiting Period**

Full time and part time employees as defined by the Nocona General Hospital Personnel Policy and who have completed ninety (90) calendar days of employment are eligible to apply for tuition reimbursement for courses that begin after the ninety (90) calendar day waiting period is satisfied.

**II. Waiver of Ninety (90) Calendar Day Waiting Period**

1. The ninety (90) calendar day waiting period may be waived upon written request from the department director to the Human Resource Director under the following conditions:
  - a) The employee must take the course because it is important to the functioning of the department;
  - b) The timing of the course is such that it would be difficult or impossible to wait the ninety (90) calendar days before enrolling.
2. If an approved course is completed before the end of the ninety (90) calendar day waiting period, tuition reimbursement will be held until the waiting period has ended.
3. Approved benefit amounts will not be paid if employment ends before the ninety (90) calendar days waiting period is satisfied.

**III. Benefit**

1. Tuition reimbursement will include the cost of books for the approved course of study, tuition, and related fees.
2. No tuition reimbursement will be provided for auditing a course for which college credit is normally given.
3. Tuition reimbursement is available to cover the remaining cost of tuition and books not covered by any grants or scholarships awarded to the employee. Tuition reimbursement will not be granted in addition to grants and scholarships.



#### IV. Eligible Courses

1. College credit courses eligible for tuition reimbursement are:
  - a) Courses taken to enhance the skills used in the employee's current job or to gain new skills for the employee's current job;
  - b) Courses taken in preparation for a job to which an employee may reasonably be expected to advance with Nocona General Hospital.
2. Mandatory and/or voluntary courses that grant CEU's and/or are taken to complete or renew professional certification or licensure requirements are not eligible for tuition reimbursement. However, ACLS, TNCC, PALS, NRP, fetal monitoring, and others as specified by nursing administration may be paid for by Nocona General Hospital at the discretion of the administrator.

#### V. Approved Institutions

Courses must be taken through a college, university or technical school that has received accreditation status or is an equivalent accreditation agency for higher education that has been approved by Nocona General Hospital.

#### VI. Application Process

1. The Application for Tuition Reimbursement form may be obtained from Human Resources.
2. The application must be submitted to Human Resources no less than seven (7) calendar days prior to the start of the course(s).
  - a) Applications must be signed by the employee's department director.
  - b) No tuition reimbursement will be provided unless the stipulated time limit is met.
3. Employee must submit a signed Tuition Forgiveness Agreement with the application.

#### VII. Approval/Denial Process

1. One copy of the application form will be returned to the employee within fourteen (14) calendar days of its receipt in Human Resources with a notation whether the application was approved or denied.
2. Nocona General Hospital reserves the right to deny an application for Tuition Reimbursement.

## VIII. Scholastic Achievement

1. A minimum grade point average of "C" must be attained for each undergraduate college course taken.
2. A minimum grade of "C" or equivalent must be attained for each graduate college course taken.

## IX. Reimbursement Process

1. The employee must provide a valid receipt showing tuition owed as soon as possible.
2. The employee must sign a Tuition Forgiveness Agreement prior to reimbursement.
3. The employee will be responsible for reimbursing Nocona General Hospital the full cost of tuition and books for courses dropped.
4. Human Resources with Administrative approval will determine the tuition reimbursement amount and submit the completed application form to Accounting for issuance of a check.
5. Human Resources will notify the employee that the check is ready.

## X. Change of Status

1. A full-time employee who is enrolled in an approved course who transfers to part time, on-call, or PRN status will be provided up to the maximum tuition reimbursement benefit for full time employees if the following requirements are met:
  - a) The employee completed at least the first half of the semester or quarter while still a full-time employee;
  - b) The employee fulfilled the remaining requirements of this policy and procedure.
2. An eligible part time employee who is enrolled in an approved course who transfers to an on call or PRN status will be provided up to the maximum tuition reimbursement benefit for part time employees if the requirements in Section J.I. of this policy and procedure are met.
3. Part time employees who have completed ninety (90) calendar days of part time employment and transfer to full time status are eligible to apply for the additional tuition reimbursement amount available to full time employees effective on the date of the status change.
4. On call or PRN employees who transfer to an eligible status may apply for tuition reimbursement ninety (90) calendar days following the status change. On call or part time

employees who transfer to an eligible status after beginning a course are not eligible for tuition reimbursement for that course.

5. An employee whose employment ends before completing a course will not be eligible for tuition reimbursement.

#### XI. Leave of Absence

1. An employee placed on a leave of absence before completing an approved course will be eligible for the tuition reimbursement upon returning to active employment, so long as the requirements of this policy and procedure are met.
2. An employee on a leave of absence prior to beginning an approved course is not eligible for the tuition reimbursement for that course.

#### XII. Layoff

An employee placed on layoff status before completing an approved course will be eligible for the tuition reimbursement at the end of the course, so long as the requirements of this procedure are met.

#### XIII. Changes in the Policy

Nocona General Hospital reserves the right to alter or terminate the tuition reimbursement benefit at any time without notice. Should the benefit be terminated, Nocona General Hospital will honor those applications on file for the course(s) in progress.

#### XIV. Program Year

The program year used for record keeping purposes is the calendar year.

#### XV. Additional Information

Guidance on the interpretation and implementation of this policy and procedure can be obtained from Human Resources.

**Nocona General Hospital**  
***Tuition Forgiveness Agreement***

Employee Name: \_\_\_\_\_

Nocona General Hospital will provide for the costs for the educational or instructional course(s) listed below. The employee agrees to participate in and complete this course/these courses to the satisfaction of Nocona General Hospital policy.

List of Course(s):

Cost(s) of Tuition/Fees/Books:

All NGH employees participating in the Tuition Forgiveness Program will be reimbursed for educational expenses as outlined in the policies and procedures. Once the employee completes his/her certification or degree, he/she will commit to work for NGH for a period of not less than 24 months. Should the employee not maintain full-time employment for the 24-month period due to, (1) the voluntary decision made by the employee to either reduce his/her hours or terminate employment, or (2) the choice to transfer to another department within the system where the course/degree is not needed to perform the functions of the job, the employee agrees to reimburse NGH for the unforgiven portion of the total cost of the course/degree through payroll deduction, unless otherwise agreed upon by NGH.

\_\_\_\_\_  
Employee

\_\_\_\_\_  
Date

\_\_\_\_\_  
Department Director

\_\_\_\_\_  
Date

\_\_\_\_\_  
CEO

\_\_\_\_\_  
Date

\_\_\_\_\_  
Human Resources

\_\_\_\_\_  
Date

## Coronavirus Update

- Averaged about 5.4 positive results per day in December (6 per day in November)
- Tested about 12 per day (14 per day in December)
- The positive results are split about 50-50, Nocona residents and non-Nocona again
- Averaged 4.3 COVID + inpatients, up slightly from November
- First 13 days of January average COVID + inpatients is 4.9; 4 positive tests daily, down from 5.4 in December; only 1.1 positives per day for Nocona residents
- Had 19 COVID admissions in December; 2 were transferred, 2 transferred from ER
- According to State dashboard testing through Jan 7<sup>th</sup>, there had been 400 residents with a Nocona address reporting a COVID positive, 1643 countywide
- Supplies are in good shape
- Currently have 1 employee out; utilizing 2 staffing agency RN's on a 13-week contract
- Still have the COVID clinic patient parking north of the clinic with tent; providers are performing visits outside to prevent utilizing clinic rooms at this time
- The free State testing has been extended through February
- Have received 200 doses of Moderna thus far. All staff and first responders that wish to receive it will have received 1<sup>st</sup> dose by end of week (approx. 140), remaining 60 doses were distributed by staff to residents of Montague county over the age of 65. Currently awaiting additional doses which will be distributed as quickly as possible at Senior Citizen Center.

COVID	Tested	Positive	Negative
MARCH	15	0	15
APRIL	34	4	30
MAY	11	0	11
JUNE	29	5	24
JULY	60	10	50
AUGUST	103	21	82
SEPTEMBER	111	36	75
OCTOBER	278	102	176
NOVEMBER	421	183	238
DECEMBER	380	168	212
TTL	1442	529	

Respectfully Submitted,

Lance Meekins