

**Nocona General Hospital
Board of Directors Meeting
March 21, 2023**

Board Members Present:

Charles May, President
Chris Keck, Secretary
Ken Koontz, Vice-President
Ron Brown
Paula Webb
Kristal Ferguson

Absent:

Cris Lemon

Hospital Administration:

Lance Meekins, CEO; Rebecca Hamilton, Admin Asst./HR

Medical Staff:

Len Dingler, MD

Others Present:

Brian Jackson, Jackson & Carter, PLLC
One citizen

Meeting was called to order by President, Charles May at 12:38 PM.

Approval of Previous Minutes

Ron Brown made a motion to approve the minutes of the February 21, 2023 Regular Meeting and Paula Webb seconded. Motion carried unanimously.

Community Input: None

Old Business: None

New Business:

Discussion With David Hartwell Concerning Clinic Expansion

David Hartwell reported on their progress of plans for the Clinic Expansion and ER Renovation. Meetings were held the State, and David will schedule plan review with TxHHSC. He noted that the asbestos survey has been completed, with no asbestos detected. David projected an April or May date to present finalized plans, with the bid process beginning sometime in May, all pending Board approval.

Discussion and Possible Vote on February 2023 Financial Statements

Lance presented the following report on the February 2023 Financials:

For the month of February, the hospital had 31 admissions; 529 outpatient discharges, including 13 surgeries; 268 ER visits; 301 home health visits; and 1597 clinic visits. Additionally, there were 12 observation admissions. This utilization resulted in gross revenue of just over \$1.8M., missing budget by about 9% for the month while exceeding the yearly budget through 8 months by 0.59%. The average

daily census was 4.3 patients with an average length of stay of 3.7 days. These utilization numbers combined with the expenses and allowances resulted in a \$397,500 loss from operations.

For year over year comparison: (8 months)

- Gross revenue is about 11.0% lower than last year. Expenses are virtually the same.
- The ADC is down 2.7 patients from last year.
- Admissions are down 29%.
- The ALOS is down about 1 day.
- Outpatient discharges are down 13%.
- ER visits are down 4%.
- Ambulance calls are the same.
- Obs admissions are up 15%.
- O/P surgeries are down 14%.
- Clinic visits are up 2%.
- FTEs are down 2.5.
- Receipts of patient accounts are down 15% for hospital accounts, up 14% for home health, and about the same in the clinics.

Net operating revenue was well under budget by 23%, but only 2% for the year while down 15% from last year through 8 months.

Overall expenses were under budget by about 7.6% for the month and about 2% under budget for the year, mostly due to employee benefits and consultant fees.

I told the board last month that HHSC was 7 scorecards behind in QIPP. We are beginning to see a few of those being distributed including the December scorecard and the first quarter scorecard for year 6. These payments should be distributed in late March or early April. Additionally, the January and second quarter scorecards should be out sometime in April. I should have hospital payment amounts for you at the meeting. There is still much uncertainty regarding previous years' payments that additional reserves are being set up in case reallocations of IGT occur.

Ken Koontz made a motion to accept the February Financial report as presented, and Chris Keck seconded. Motion carried unanimously.

Discussion and Possible Vote on Addition (A) and Removal (R) of the Following RadPartners Physicians:

(R) Fang Lu, MD	(A) Nelly Estrada, MD	(A) David Hu, MD
(A) Andrew Lee, MD	(A) Raul Loya, MD	(A) Daniel Miller, MD
(A) Bharate Kakarala, MD	(A) Mario Ruiz, MD	(A) Lucy Dossett, MD

Paula Webb made a motion to the removal and additions as presented and Ron Brown seconded. Motion carried unanimously.

Discussion and Possible Vote on Capital Purchase: CT Scanner Upgrade

Gaytha presented the CT upgrade that was briefly discussed in January. The \$50,000 upgrade will extend the current maintenance contract out an additional 2 years to 2027. It is estimated by GE engineers that the upgrade should allow the life of the unit to be extended an additional 8-10 years if needed.

Ken Koontz made a motion to purchase the upgrade and Ron Brown seconded. Motion carried unanimously.

Convene to Closed Session for the Following Purposes:

a) Texas Government Code Section 551.071 – Consultation with Attorney

The Board dismissed to closed session at 1:33 PM

Reconvene to Open Session and Take Action as Follows:

b) Discussion and Possible Vote on Matters Related to Consultation with Attorney

The Board reconvened to open session at 1:41 PM. No action taken.

Administrative Report

Lance presented the following report to the Board:

QIPP Facilities

It continues to be a bit of a hectic scene with QIPP facilities, although no additional changes have been made to any agreements at this time. I will report that enrollment for year 7 has started, and currently I plan on re-enrolling each of our current partners.

Building Maintenance

Over the course of the next month or so you will most likely see or hear about some needed repairs to the building, specifically the plumbing in the wellness center and radiology wing. Both have been beset by overflowing toilets, and the culprit appears to be pipe that has either collapsed or settled in spots allowing water to gather. This will unfortunately require tearing up concrete in both locations. We are still working on the bids.

State Legislative Session

Committee meetings have started so things will begin to ramp up. THA and TORCH are tracking several bills, some that could hurt us, and some that could help us. Brian has been at the Capitol most of the month so he will bring you up to speed on the latest.

Breach Investigation

Good news! OCR has completed its investigation and has determined not to investigate the matter further and are closing the investigation. We continue to implement additional training and security procedures and do as much as we can to prevent any future breach.

Medical Staff Report: Nothing to Report

Other Business: None

Meeting was adjourned at 1:55 PM.

Charles May, President

Chris Keck, Secretary