

Nocona General Hospital
Board of Directors Meeting
April 24, 2024

Board Members Present:

Charles May, President
Ken Koontz, Vice-President
Chris Keck, Secretary
Paula Webb

Absent:

Cris Lemon
Ron Brown
Kristal Ferguson

Hospital Administration:

Lance Meekins, CEO; Rebecca Hamilton, Admin Asst./HR

Medical Staff:

Len Dingler, MD

Others Present:

Brian Jackson, Jackson & Carter, PLLC
David Hartwell, BYSP Architects

Meeting was called to order by President, Charles May at 12:38 PM.

Approval of Previous Minutes from the March 19, 2024 Regular Meeting

Paula Webb made a motion to approve the minutes of the March 19, 2024 Regular Meeting, and Chris Keck seconded. Motion carried unanimously.

Community Input

None

Old Business

None

New Business

Discussion and Possible Vote on Accepting Proposal for Clinic Expansion & ER Renovation

The final drawings for the project were issued the last week of March. A pre-proposal meeting and walk-thru was held on April 4th. Two general contractors, JC Commercial and M&F Litteken, were present. Additionally, there was a roomful of subcontractors in attendance. David Hartwell stated at that time there may be another general contractor interested in bidding. The bid date was moved to April 23rd, and this regular board meeting date was changed to today, April 24th, in order for the Board to take action on the bids this month. Approving this now will save us around a month and could allow the project to kick off by early summer. Here is a quick synopsis of where we stand with the latest plans:

- **PHASE 1 CLINIC ADDITION**
2,750 sf ADDITION + 350 sf RELOCATION OF X-RAY ROOM
APPROXIMATELY 12 MONTHS CONSTRUCTION TIME
- **PHASE 2 CLINIC RENOVATION INCLUDES PUBLIC RESTROOMS AND BOARD ROOM**
7,500 sf RENOVATION
APPROXIMATELY 2 MONTHS CONSTRUCTION TIME
- **PHASE 3 FIRST HALF OF EMERGENCY DEPARTMENT RENOVATION**
1,350 sf RENOVATION
APPROXIMATELY 2 MONTHS CONSTRUCTION TIME
- **PHASE 4 SECOND HALF OF EMERGENCY DEPARTMENT RENOVATION NORTH BUILDING PUBLIC CORRIDOR RENOVATION**
4,700 sf RENOVATION
APPROXIMATELY 2 MONTHS CONSTRUCTION TIME
- **BUDGET \$6.5 TO \$6.8 MILLION**
- **ROOM COUNT**
CLINIC: 16 TOTAL EXAM ROOMS (NET ADD OF 5) AND 2 MINOR PROCEDURE ROOMS (NET ADD OF 1)
EMERGENCY DEPARTMENT 3 EXAM ROOMS (NET ADD OF 1) AND 3 TREATMENT ROOMS (NET ADD OF 1)

David Hartwell was present at the meeting and reported that two general contractors had submitted bids for the project: JC Commercial, Inc. and M&F Litteken Co. JC Commercial's bid was the lowest bid, coming in at \$6,580,277.00. The Building Committee reviewed and vetted the bids this morning prior to the board meeting, and recommended accepting the bid from JC Commercial.

Ken Koontz made a motion to accept the bid from JC Commercial, and Chris Keck seconded. Motion carried unanimously.

Discussion and Possible Vote on March 2024 Financial Statements

Lance presented the following report to the board:

For the month of March, the hospital had 26 admissions; 561 outpatient discharges, including 20 surgeries; 253 ER visits; 421 home health visits; and 1582 clinic visits. Additionally, there were 11 observation admissions. This utilization resulted in gross revenue of about \$1.9M, missing budget by about 3.5%, while exceeding the yearly budget through 9 months by 2.%. The average daily census was 4.2 patients with an average length of stay of 4.8 days. These utilization numbers, combined with the expenses and allowances, resulted in a \$ 374,772 loss from operations.

For year over year comparison: (9 months)

- Gross revenue is level with last year. Hopefully, with the additional provider hours we will see this change. Expenses are up 13.7%.
- The ADC is up 0.4 patients from last year.
- Admissions are up 3%.
- The ALOS is the up slightly.

- Outpatient discharges are up 2%.
- ER visits are down 11%.
- Ambulance calls are up 8%.
- Obs admissions are up 17%.
- O/P surgeries are up 22%.
- Clinic visits are up 2%.
- FTEs are up 1.4.
- Receipts of patient accounts are up 11% for hospital accounts, up 26% for home health, and about the same in the clinics (when Cooper's stats are removed).

Net operating revenue exceeded budget by 11.5% and 18.6% for the year while up 16.7% from last year through 9 months.

Overall expenses were over budget by about 7.3% for the month and about 8% over budget for the year, mostly due to supplies, Cooper, and consultant fees.

Hospital had a big month for QIPP with collections of about \$988,000 (net of expenses for the program). We received 3 scorecards during the month: Year 7 December, January, and Quarter 1.

Ken Koontz made a motion to accept the March 2024 financials as presented, and Paula Webb seconded. Motion carried unanimously.

Discussion and Possible Vote on Requests for Clinical Privileges for the Following Certified Registered Nurse Anesthetists with Genesis Wellness & Pain:

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|--|
| Charles Harris Hall, Jr. (CRNA – Anesthesia Privileges) |
| Jacob Jordon (CRNA, APRN, NSPM-C – Anesthesia Privileges) |
| Jacob Jordon (CRNA, APRN, NSPM-C – Interventional Pain Management Privileges) |

Paula Webb made a motion to extend privileges to these CRNAs, and Chris Keck seconded. Motion carried unanimously.

Discussion and Possible Vote on the Addition of the Following RadPartners Physicians:

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|---------------------------|
| Kenneth Bryant, MD |
| Lance Dell, MD |
| Fang Lu, MD |

Ken Koontz made a motion to approve the addition of these physicians. Paula Webb seconded, and the motion carried unanimously.

Discussion and Possible Vote on Capital Purchase for Lab: Chemistry Analyzer

Lab Director John Boykin presented quotes for a new chemistry analyzer and discussed the reasons for the need.

Paula Webb made a motion to approve the purchase of the chemistry analyzer as recommended by the Lab Director. Ken Koontz seconded the motion, and the motion carried unanimously.

Convene to Closed Session for the Following Purposes:

- a) Texas Government Code Section 551.071 – Consultation with Attorney

No Closed Session

Administrative Report

Lance presented the following additional information to the Board:

QIPP Facilities

We have enrolled/re-enrolled 20 facilities for QIPP year 8. The IGT estimates for year 8 should come out in May with the first half being due sometime in early June. Kristina has done a fabulous job of hopefully ensuring that we follow the new rules regarding active partnerships, etc. We also completed the IGT monitoring requirements, and, of course, we were selected for a deeper review. We submitted the requested data which included approved budgets, financial statements, and bank statements and are awaiting their next request.

With the program growing by about 1/3rd and adding 4 new facilities, I expect the year 8 annual IGT to exceed \$10m.

Pain Management/Anesthesia Services

The anesthesia contract with Genesis has been executed as Lexi's last day was April 5th. We are hustling to get the credentialing process completed and payer contracts updated to be able to bill and collect.

We are still working on the logistics for the pain management side, specifically the days that Genesis will be onsite. The doctors are working on their clinic schedules to accommodate the additional providers utilizing clinic space. Additionally, since Genesis is billing us a daily rate the need to efficiently maximize the time the CRNA is here is vital.

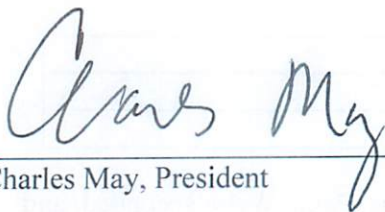
Medical Staff Report

Nothing to Report.

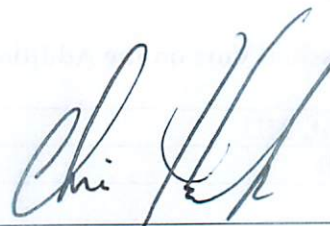
Other Business

None

Meeting was adjourned at 1:43 PM.



Charles May, President



Chris Keck, Secretary