

**Nocona General Hospital
Board of Directors Meeting
April 15, 2025**

Board Members Present:

Charles May, President
Ken Koontz, Vice-President
Chris Keck, Secretary
Kristal Ferguson
Ron Brown
Paula Webb

Absent:

Cris Lemon

Hospital Administration:

Lance Meekins, CEO; Rebecca Hamilton, Admin Asst./HR

Medical Staff:

Len Dingler, MD

Others Present:

Jason Harrison, MD
Jake Wickham, Genesis Wellness & Pain

Meeting was called to order by President, Charles May at 12:30 PM.

Approval of Previous Minutes

Ken Koontz made a motion to approve the minutes of the March 25, 2025 Regular meeting. Kristal Ferguson seconded, and the motion carried unanimously.

Community Input

None

Old Business

None

New Business

Presentation by Jason Harrison, MD

Dr. Harrison met with the board to discuss the potential of adding NGH to his surgical rotation. Dr. Harrison has an independent practice in the Metroplex. Here, he would work under the contract of Genesis on a work RVU model. However, the cost appears to have no guarantee for him. He has met with the physicians previously.

Presentation by David Hartwell, BYSP Architects

David Hartwell brought the up to speed on the ongoing construction project. Through the March pay applications, the hospital is at 49% paid for the entire project (this includes the retention amount of 5%). David presented a quote to extend the parapet from the new clinic to the ER canopy thus matching the height and blocking the view of the rooftop and the HVAC units as visitors round the corner on Park Road. He also presented a couple of smaller change orders for the Board's consideration.

Discussion and Possible Vote on March 2025 Financial Statements

Lance presented the following report on the March 2025 Financials:

For March the hospital finished with 38 admissions; 638 outpatient discharges, including 9 surgeries; 353 ER visits; 115 ambulance calls; 388 home health visits; and 1681 clinic visits. Additionally, there were 9 observation admissions. This utilization resulted in gross revenue of about \$2.3M, exceeding budget by 5.7%. The average daily census was 3.9 patients with an average length of stay of 3.4 days. All utilization stats remain in the red compared to last year except for ER visits.

For year over year comparison:

- Gross revenue is under budget by about 1.4% and up 5.75% from last year. Net revenue is down 4.0%. Expenses are down 2.1%.
- The ADC is down about 0.3 patients.
- Admissions are down 6%.
- The ALOS is up 0.1 days.
- Outpatient discharges are down 4%.
- ER visits are up 9%.
- Obs admissions are down 18%.
- O/P surgeries are down 29%.
- Clinic visits are down 1%.
- FTEs are up 0.5.
- Days Cash on Hand is down 6%. Please note later in the report the amount that has been paid on the expansion/renovation project.

The hospital received the grant payment for the lighting project of \$282,521. This was posted as grant revenue. The expense of the project will be in the form of depreciation of the useful life of the lighting. Net QIPP payments for about \$161,000 were received for the component 1 reallocation of year 7.

QIPP Year 8 for quarter 1 will be received in April.

Ron Brown made a motion to accept the March 2025 financials as presented, and Paula Webb seconded. Motion carried unanimously.

Discussion and Possible Vote on the Following Change Orders:

1. CO #05R1 – Raise Parapet Height
2. CO #06R1 – Remove/Remanufacture Table Tops
3. CO #07 – Relocate Toilet in Room 1175
4. CO #08 – Temporary Walls in Training Room, ER Waiting Area, and Barrier Wall

Regarding CO#05R1 – The board chose to table this Change Order

Regarding CO #06R1 – Ron Brown made a motion to approve, and Ken Koontz seconded. Motion carried unanimously.

Regarding CO #07 – Ken Koontz made a motion to approve, and Kristal Ferguson seconded. Motion carried unanimously.

Regarding CO #08 – Ken Koontz made a motion to approve, and Chris Keck seconded. Motion carried unanimously.

Discussion and Possible Vote on Adding \$50,000 in Contingency to Construction Budget

Ron Brown made a motion to approve the addition of \$50,000 in Contingency to the Construction Budget, and Kristal Ferguson seconded. Motion carried unanimously.

Discussion and Possible Vote on Construction Phase 1 Landscaping

Ken Koontz made a motion to give the CEO the authority to move forward with the landscaping proposal he deemed best. Ron Brown seconded, and the motion carried unanimously.

Discussion and Possible Vote to Authorize BYSP Architects to Move Forward with Design and Engineering Proposal for EMS Building Inclusive of Additional Fees Incurred

Ken Koontz made a motion to authorize BYSP Architects to move forward as discussed, and Paula Webb seconded. Motion carried unanimously.

Discussion and Possible Vote on Program Letter of Agreement with HCA Medical City Fort Worth (Resident Program)

Rebecca explained that this is an almost identical agreement that the Board previously approved with Medical City Arlington. Brian has reviewed the agreement and has only minor adjustments.

Paula Webb made a motion to approve the LOA with HCA Medical City Fort Worth, with adjustments by legal counsel, and Kristal Ferguson seconded. Motion carried unanimously.

Discussion and Possible Vote on Amendment to Contract with Robert Cooper, MD, to add Trinity Nursing & Rehab

Lance explained that Dr Cooper has requested that a new facility be added for him, Trinity Nursing and Rehab. It has a census of about 50, about 90% Medicaid and Medicare. It would require we hire another part time nurse practitioner and add another license for the EMR. With that heavy of a Medicaid and Medicare census, he stated that he felt the risk is small.

Ron Brown made a motion to approve the amendment to Dr. Cooper's contract as presented, and Chris Keck seconded. Motion carried unanimously.

Discussion and Possible Vote to Enter into the State Quality Incentive Payment Program with the Nursing Facilities Listed Below Including Approval of All Required Documents to Effect a Change of Ownership to NGH of the Current Nursing Home Licenses and Required Management Operations Agreement, Lease Agreements, Sub-Lease Agreements, and Revenue Sharing with Authorization for CEO to Sign Same After Legal Approval of Needed Documents

1. Hillside Medical Lodge (Gatesville, TX)
2. Midtowne Meadows Health & Rehab (Midlothian, TX)
3. Highland Meadows Health & Rehab (Rockwall, TX)

Lance reported that there are three new nursing facilities who would like to partner with NGH. Two were mentioned two last month (Midtowne and Highland Meadows), and the Foursquare facility in Gatesville can be added to the list. If agreeable, he asked the Board to go ahead and approve the required agreements to begin the CHOW process. He reminded the Board that these facilities will not be eligible until QIPP year 10 which begins in September 2026 as they are not in Montague County or a contiguous county.

Ken Koontz made a motion to approve entering into the QIPP with the three nursing facilities presented, and authorize the CEO to sign all necessary documents after legal approval. Ron Brown seconded, and the motion carried unanimously.

Convene to Closed Session for the Following Purposes:

- a) Texas Government Code Section 551.071 –Attorney Consultation & Presentation of Quality Assurance Metrics

None

Administrative Report

Lance presented the following report to the Board:

Parking Lot

Only a small section remains to be done, the area just north of the clinic. We have delayed scheduling the remaining area until we decide on the EMS garage decision.

QIPP Facilities

We have enrolled/re-enrolled 19 facilities for QIPP year 9. The IGT estimates for year 9 should come out in May with the first half being due sometime in July. Kristina has done another great job of ensuring we have met the active partnership requirements. For some of the facilities, that required an enormous amount of documentation. It will be interesting to see if other hospitals are able to provide the necessary paperwork. I have heard at least two license holders, both cities, are dropping out of the program.

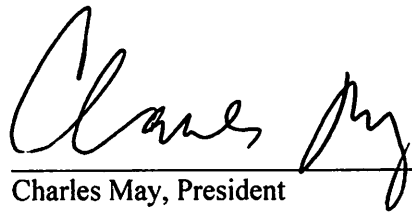
Medical Staff Report

Nothing to Report.

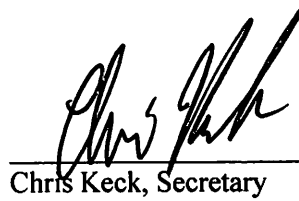
Other Business

None.

Meeting was adjourned at 2:28 PM.



Charles May, President



Chris Keck, Secretary