

**Nocona General Hospital  
Board of Directors Meeting  
August 19, 2025**

**Board Members Present:**

Charles May, President  
Ken Koontz, Vice-President  
Chris Keck, Secretary  
Paula Webb  
Kristal Ferguson

**Absent:**

Cris Lemon  
Ron Brown

**Hospital Administration:**

Lance Meekins, CEO; Rebecca Hamilton, Admin Asst./HR

**Medical Staff:**

Len Dingler, MD

**Others Present:**

Brian Jackson, Jackson & Carter, PLLC  
Ken Dowdy, BYSP Architects

Meeting was called to order by President, Charles May at 12:35 PM.

**Approval of Previous Minutes**

Ken Koontz made a motion to approve the minutes of the July 15, 2025 Regular meeting. Chris Keck seconded, and the motion carried unanimously.

**Community Input**

None

**Old Business**

None

**New Business**

**Construction Update by Ken Dowdy, BYSP Architects**

With the July pay application, the construction project is 76% complete from a money standpoint. Phases 2 and 3 continue to proceed. Ken Dowdy was present give the board a more detailed status report and reviewed the change order and the contingency increase request listed on the agenda. Ken reported they are hoping to be in the clinic no later than mid-September and have the 80% inspection for the ER phase 3 completed by September 29<sup>th</sup>.

**Discussion and Possible Vote on the Following Change Orders:**

- a) **Change Order #005: Doors/Shaft Wall/Barrier/Safety Mechanical**
- b) **Change Order #006: Increase Contingency**

Ken Koontz made a motion to approve Change Order No. 5, and Chris Keck seconded. Motion carried unanimously.

Chris Keck made a motion to approve Change Order No. 6, with a \$150,000 contingency amount. Kristal Ferguson seconded, and the motion carried unanimously.

### **Discussion and Possible Vote on July 2025 Financial Statements**

Lance presented the following report on the July 2025 Financials:

For the month of July, the hospital had 38 admissions; 509 outpatient discharges, including 7 surgeries; 284 ER visits; 268 home health visits; and 1576 clinic visits. Additionally, there were 17 observation admissions. This utilization resulted in gross revenue of about \$2.160M, missing budget by about 4%. The average daily census was 3.9 patients with an average length of stay of 3.4 days. These utilization numbers, combined with the expenses and allowances, resulted in a \$343,000 loss from operations. Net operating revenue was about 1.75% over budget while expenses were 7.3% under budget.

For year over year comparison: (Please remember we are only 1 month into the fiscal year so yearly comparisons can be skewed)

- Gross revenue is up 21.7%.
- Net revenue is up 7%.
- The ADC is up 1.3 patients from last year.
- **Admissions are up 81% from last year.**
- The ALOS is the down slightly.
- **Outpatient discharges are down 2% compared to last year.**
- ER visits are up 22.4%.
- Ambulance calls are about the same.
- **Obs admissions are up 325%.**
- O/P surgeries are down 22%.
- Clinic visits are up 2.5%.
- FTEs are up 6. We have added two employees for Cooper, and nursing is up about 3 compared to last July.
- Days Cash on Hand are down 8%.
- Receipts of patient accounts are up 5% for hospital accounts, down 61% for home health and down 13% in the clinic.

Non-operating revenue included the hospital's first Disproportionate Share Hospital (DSH) payment. Hopefully, this will be an annual payment, although it most likely won't be as large.

Ken Koontz made a motion to approve the July 2025 financial report as presented, and Paula Webb seconded. Motion carried unanimously.

### **Discussion and Possible vote on Amendment to Genesis Contract to Add Surgical Services**

This item was tabled.

### **Discussion and Possible Vote on 2025 Certified Tax Appraisal Roll**

Lance presented the following information to the board concerning the 2025 Certified Appraisal Roll and setting the 2025 tax rate:

I have enclosed information for your review concerning setting the hospital district's tax rate and certifying the 2025 tax roll. There is an item on the agenda to vote to propose a tax rate. If the Board is considering a tax rate that exceeds the no new revenue tax rate (effective rate) then the vote must be recorded and public hearing(s) be set. This vote does not tie the Board to the rate proposed. This is a requirement that must be done at the August meeting. Kathryn Phillips with the Montague County tax office has calculated both the no new revenue tax rate (effective) and the voter approval tax rate (rollback tax) rates for 2025. The hospital's 2025 net certified tax rolls increased approximately \$35 million to \$709,868,318. The hospital's current rate

is \$0.1667 producing a tax levy of close to \$1,125,000. The no new revenue rate is \$0.1612 and the voter approval rate is \$0.1747 (levy would be about \$1,240,000). I have included a timeline detailing the process. Kathryn will take care of publishing the hospital's notices in the paper once I instruct her as to the rate the Board is considering.

As a taxing district, the hospital is required to provide indigent/charity care based on a written hospital policy. A small change in the charity care policy could vastly change the identification of bad debt or charity. The tax levy is the main option to pay for those "free services." I have included the latest tax rate booklet which shows every hospital tax rate and the Truth in Taxation worksheets from Ms. Phillips. You will note that we are still in the lower 25<sup>th</sup> percentile for both tax rate and tax levy.

Paula Webb made a motion to approve the 2025 Certified Tax Appraisal Roll, and Ken Koontz seconded. Motion carried unanimously.

### **Discussion and Possible Vote to Propose the Hospital Tax Rate for 2025 and Schedule the Required Public Hearings**

Ken Koontz made a motion to set the 2025 hospital tax rate at \$0.1746/\$100 and set the public hearing for Tuesday, September 16, 2025 at 11:45 AM, with the vote on the tax rate to follow at the regular September board meeting (September 16, 2025, 12:30 PM). Chris Keck seconded, and the motion carried unanimously.

### **Discussion and Possible Vote on Auditor Engagement Letter for Fiscal Year 2025**

Lance informed the board that the hospital auditors, D&Co, would be onsite the last week of August for field work for the FY2025 audit.

Paula Webb made a motion to approve the engagement letter presented by D&Co for the FY2025 audit. Chris Keck seconded, and the motion carried unanimously.

### **Discussion and Possible Vote to Grant Surgical Privileges to Jason Harrison, MD**

Lance reminded the board that Dr. Harrison is the surgeon the Board met several months back. He noted that, if his surgical privileges were approved, they would also need to approve the amendment to the Genesis Pain Agreement to include surgical services.

Ken Koontz made a motion to grant surgical privileges to Dr. Harrison, pending approval by the Medical Staff, and Kristal Ferguson seconded. Motion carried unanimously.

### **Discussion and Possible Vote on Amendment to Genesis Pain Management Contract to Include Surgical Services**

Paula Webb made a motion to approve the amendment, and Ken Koontz seconded. Motion carried unanimously.

### **Discussion and Possible Vote on Contract for New Home Health Software with Wellsky**

Lance reported that the current Home Health patient software is out of date and will soon be phased out. This new platform will also be available to staff offline for more effective charting.

Ken Koontz made a motion to approve the new Home Health software, and Kristal Ferguson seconded. Motion carried unanimously.

### **Convene to Closed Session for the Following Purposes:**

- a) **Texas Government Code Section 551.071 – Consultation with Attorney**

No Closed Session

### **Administrative Report**

No additional information to report.

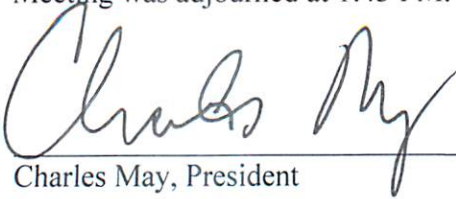
**Medical Staff Report**

Nothing to Report.

**Other Business**

None.

Meeting was adjourned at 1:43 PM.

  
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Charles May, President

  
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Chris Keck, Secretary