

**Nocona General Hospital
Board of Directors Meeting
October 21, 2025**

Board Members Present:

Charles May, President
Ken Koontz, Vice-President
Chris Keck, Secretary
Paula Webb

Absent:

Kristal Ferguson
Ron Brown
Cris Lemon

Hospital Administration:

Lance Meekins, CEO; Rebecca Hamilton, Admin Asst./HR

Medical Staff:

Len Dingler, MD

Others Present:

Brian Jackson, Jackson & Carter, PLLC

Meeting was called to order by President, Charles May at 12:36 PM.

Approval of Previous Minutes

Chris Keck made a motion to approve the minutes of both the September 16, 2025 Public Hearing and the September 16, 2025 Regular Meeting. Ken Koontz seconded, and the motion carried unanimously.

Community Input

None

Old Business

None

New Business

Discussion and Possible Vote on September 2025 Financial Statements

Lance presented the following report on the September 2025 Financials:

For the month of September, the hospital had 36 admissions; 588 outpatient discharges, including 11 surgeries; 326 ER visits; 381 home health visits; and 1602 clinic visits. Additionally, there were 19 observation admissions. This utilization resulted in gross revenue of about \$2.55M, exceeding budget by about 13%. The average daily census was 4.2 patients with an average length of stay of 3.5 days. These utilization numbers, combined with the expenses and allowances, resulted in a \$225,000 loss from operations. Net operating revenue was about 26% over budget while expenses were 1.6% under budget.

For year over year comparison:

- Gross revenue is up 25%.
- Net revenue is up 27%.
- The ADC is up 0.8 patients from last year.

- **Admissions are up 38% from last year.**
- The ALOS is the down 0.4 days.
- **Outpatient discharges are down 5.7% compared to last year.**
- ER visits are up 33%.
- Ambulance calls are up 17%.
- **Obs admissions are up 69%.**
- O/P surgeries are down 25%.
- Clinic visits are down 4%.
- FTEs are up 5. (mainly in nursing)
- Days Cash on Hand are down 3.5%.
- Receipts of patient accounts are up 15% for hospital accounts, down 17% for home health, and down 1% in the clinic.

Please note that we will see limited QIPP revenue (previous year adjustment scorecards, etc.) on the financials until at least December due to year 8 revenue being accrued at the end of last fiscal year.

We received the Year 14 Uncompensated Care final payment of about \$224,000 during the month. This is reflected in the non-operating revenue.

Ken Koontz made a motion to accept the September financials as presented, and Paula Webb seconded. Motion carried unanimously.

Convene to Closed Session for the Following Purposes:

- a) **Texas Government Code Section 551.071 – Consultation with Attorney**

No Closed Session

Administrative Report

Lance gave the following update:

Renovation Timeline/Updates

Progress continues, albeit, slowly at times. We recently had the scheduled 80% inspection for phase 2 (partial ER). Unfortunately, the inspector would not complete the inspection of the firewall, as he wants to see it more completely sealed. Thus, he split the phase into 2 parts, one being just the firewall and the other being the remaining portion of the scheduled inspection. There were no issues with MEP (mechanical, electrical, and plumbing). We did pass the 80% on the second half, meaning the scheduled 100% inspection for phase 2 must be utilized for the follow-up 80% inspection for the firewall. Since the State is 2 months out on inspections, we have proactively requested a rescheduling for the 100% inspection on the entire phase, hopefully in December. This would then leave only the remaining portion of the ER (2 exam rooms and dirty linen area) left on the project.

There has been an additional contingency usage since the last meeting. In the original plans, the canopy columns leading into the new patient entrance area on the north side were to be round and only finished in concrete. Since every other column on the hospital's perimeter is square and bricked we felt that look needed to be utilized (cost is about \$11,000).

Secondly, the main issue the inspector had with the firewall was gaps on the hospital lab side which had not been sealed from previous work. And since the lab was not a part of the original scope of the project it was missed. The change is substantial (about \$15,000) as the work will need to be done in phases and after hours as to not disrupt the operations of the lab. Additionally, several pieces of expensive lab equipment are located directly beneath where the work must be done.

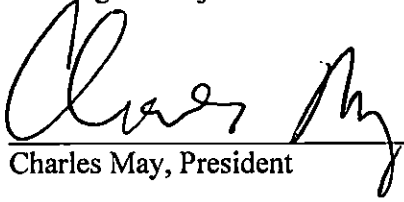
Medical Staff Report

Nothing to Report.

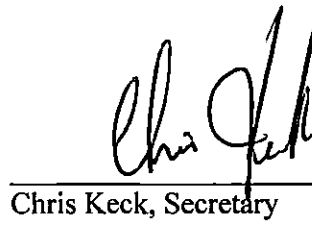
Other Business

Paula Webb inquired about the Press Ganey scores for September. These were discussed briefly, and admin will look further into these scores for any potential trends that need to be addressed.

Meeting was adjourned at 1:21 PM.



Charles May, President



Chris Keck, Secretary