

**Nocona General Hospital  
Board of Directors Meeting  
December 16, 2025**

**Board Members Present:**

Charles May, President  
Ken Koontz, Vice-President  
Chris Keck, Secretary  
Paula Webb  
Kristal Ferguson  
Ron Brown

**Absent:**

Cris Lemon

**Hospital Administration:**

Lance Meekins, CEO; Rebecca Hamilton, Admin Asst./HR

**Medical Staff:**

Len Dingler, MD

**Others Present:**

Brian Jackson, Jackson & Carter, PLLC

Meeting was called to order by President, Charles May at 12:37 PM.

**Approval of Previous Minutes**

Paula Webb made a motion to approve the minutes of the November 18, 2025 Regular Meeting. Kristal Ferguson seconded, and the motion carried unanimously.

**Community Input**

None

**Old Business**

None

**New Business**

**Discussion and Possible Vote on November 2025 Financial Statements**

Lance presented the following report on the November 2025 Financials:

For November the hospital finished with 29 admissions; 447 outpatient discharges, including 9 surgeries; 307 ER visits; 71 ambulance calls; 353 home health visits; and 1355 clinic visits. Additionally, there were 16 observation admissions. This utilization resulted in gross revenue of \$2.5M, exceeding budget by 13.5%, significantly helped by OR utilization for pain management. The average daily census was 4.2 patients with an average length of stay of 5.2 days. These utilization numbers, combined with the expenses and allowances, resulted in a \$734,266 loss from operations. Net operating revenue was about 7% under budget. We saw a significant aging of our receivables which resulted in allowances exceeding budget by over 26%. Expenses were 20% over budget due to the one-time incentive payments.

For year over year comparison:

- Gross revenue is exceeding budget by about 13.5 and up 26% from last year. Net revenue is also up about 15% from last year. Expenses are up 5%.
- The ADC is up about 1.5 patients.
- Admissions are up 23% but down 8% from 2 years ago.
- The ALOS is up 1.6.
- Outpatient discharges are down 7.6% despite the pain management procedures.
- ER visits are up 13% and about the same from fiscal year 2023.
- Ambulance calls are up 8.7%.
- Obs admissions are up 17.5% but down slightly from 2023.
- O/P surgeries are down 30%.
- Clinic visits are down 4%.
- FTEs are up 5 mainly in nursing and EMS.
- Days Cash on Hand is down 13% from last year.

We did not have any form of supplemental payments for the month, thus the monthly fee for our QIPP consultants created a negative non-operating line item.

Ken Koontz made a motion to accept the November financials as presented, and Ron Brown seconded. Motion carried unanimously.

**Discussion and Possible Vote on the Clinical Affiliation Agreement Between NGH and the University of Mary Hardin-Baylor Mayborn College of Health Sciences, Scott & White School of Nursing**  
Ken Koontz made a motion to approve the Agreement, and Paula Webb seconded. Motion carried unanimously.

**Discussion and Possible Vote to Amend the Emergency Department contract for Physician & Physician Extender Coverage**

Paula Webb made a motion to temporarily extend the ER Services contract with Indian ER at a rate of \$125.00/hour (per request from the physicians, an increase from the previous rate of \$65/hour), with a reciprocal 60-day notice of termination, and effective December 16, 2025. Kristal Ferguson seconded, and the motion carried unanimously.

**Convene to Closed Session for the Following Purposes:**

- a) **Texas Government Code Section 551.071 – Consultation with Attorney**

None.

### **Administrative Report**

Lance gave the following update:

#### QIPP Yr 8 Quarter 4

The scorecard for quarter 4 was released on December 8<sup>th</sup>, and according to the rules for the program, the MCO's have 20 days to send the scorecard payments. It appears payments for the 4<sup>th</sup> quarter are slightly higher than for quarter 3. I should have the final scorecard totals for you by the time of the meeting.

I have not finalized the secured loan from Legend as I was hoping to have the scorecard information before me to request the most appropriate amount. The 2<sup>nd</sup> half of QIPP year 9 IGT is now due the first week of January. It will amount to around \$9.75M.

#### Clinic/ER Renovation

Unfortunately, we have hit another delay. Due to the hiring of a new millwork company the cabinets for the ER phase were delayed to the point we did not feel comfortable keeping the 100% inspection by the State for the week of December 15<sup>th</sup>. We are in the process of requesting a new date, but with the backlog of inspections my fear is the rescheduling delay will be significant. Hopefully I will have a date for you by meeting time.

With the latest pay application, the project is about 91% complete, and the balance for the contract including this application is just under \$1M. We still have around \$10,000 owed for the nurse call system and around \$20,000 for the access control/data contract.

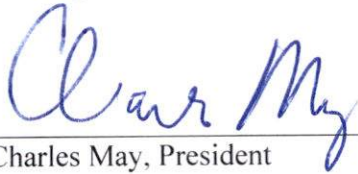
**Medical Staff Report**

Nothing to Report.

**Other Business**

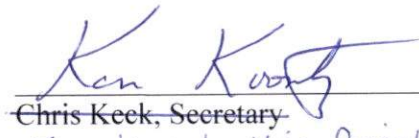
None.

Meeting was adjourned at 1:25 PM.



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Charles May, President



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~~Chris Keek, Secretary~~  
Ken Koontz, Vice-President