

**Nocona General Hospital
Board of Directors Meeting
February 17, 2026**

Board Members Present:

Charles May, President
Ken Koontz, Vice-President
Chris Keck, Secretary
Paula Webb
Kristal Ferguson
Ron Brown
De Brown

Absent:

None

Hospital Administration:

Lance Meekins, CEO
Rebecca Hamilton, Admin Asst./HR

Medical Staff:

Len Dingler, MD

Others Present:

Brian Jackson, Jackson & Carter, PLLC
Kelly Nye, Germer Beaman & Brown, PLLC
Steve Bates

Meeting was called to order by President, Charles May at 12:32 PM.

Approval of Previous Minutes

Ron Brown made a motion to approve the minutes of the January 20, 2026 Regular Meeting, and Paula Webb seconded. Motion passed unanimously.

Community Input

None

Old Business

None

New Business

Discussion and Possible Vote on January 2026 Financial Statements

Lance presented the following report on the January 2026 Financials:

For January the hospital finished with 42 admissions; 444 outpatient discharges, including 5 surgeries; 311 ER visits; 83 ambulance calls; 353 home health visits; and 1474 clinic visits. Additionally, there were 12 observation admissions. This utilization resulted in gross revenue of just over \$2.5M, exceeding budget by 11.5%. The average daily census was 4.5 patients with an average length of stay of 4.5 days. While we certainly need to see a continued increase in admits, this is closer to the type of utilization we are needing every month, or at least on average, to stem the tide of an ever-growing operational loss.

For year over year comparison:

- Gross revenue is exceeding budget by about 7.8% and up 20.0% from last year fueled by the increase in pain management services. Net revenue is up 13.7% from last year, but bad debt and allowances continue to grow as both are up 25% from last year. Expenses are up 7% mostly from salaries and contract labor.
- The ADC is up 1.2 patients.
- Admissions are up 11%.
- The ALOS is the same.
- Outpatient discharges are down 12%.
- ER visits are up 3%.
- Obs admissions are up 10%.
- O/P surgeries are down 25%.
- Clinic visits are down 7%.
- FTEs are up 5.
- Days Cash on Hand is down 6%.

Collections on hospital patients are up 12%, hopefully a sign we are trending in the right direction with our new collection agreement with CPSI. Delinquent charts have always been and will continue to be an issue. We are still working on the implementation of the online bill pay and text reminders.

Ron Brown inquired as to the status of the contract between NGH and ACP, the new ER providers. Lance reported that the contract has been signed and all publicity, hiring, and preparations are moving forward according to ACP's time line and is still on track for an implementation date of May 1, 2026.

Ken Koontz made a motion to approve the January 2026 financials as presented, and Ron Brown seconded. Motion carried unanimously.

Discussion and Possible Vote on Montague County Joint Election Agreement & Lease Agreement of Election Equipment

Ken Koontz made a motion to approve the agreement and Paula Webb seconded. Motion carried unanimously.

Rebecca also announced that the drawing for place on the ballot would be held on Monday, February 23, 2026, at 10:00 am in the NGH Conference Room.

Discussion and Possible Vote on Delineation of Privileges for Emergency Medicine

Kelly Cope presented the delineation of privileges for Emergency Medicine for board approval as she will soon begin credentialing the new ER physicians hired by ACP. Kelly noted that this has already been approved by the medical staff.

Paula Webb made a motion to approve the delineation of privileges as presented. Chris Keck seconded, and the motion carried unanimously.

Convene to Closed Session for the Following Purposes:

- a) **Texas Government Code Section 551.071 – Consultation with Attorney**

The board dismissed to closed session at 12:50 PM.

Reconvene to Open Session and Take Action as Follows:

- a) **Discussion and Possible Vote on Matters Related to Consultation with Attorney**

The board reconvened to open session at 12:54 PM.

Administrative Report

Lance gave the following update:

Clinic/ER Renovation

We continue to see process, although somewhat slowly, on the project. We recently had the 100% inspection on phase 3 (majority of the ER and boardroom). There were about 8 items that need attention but nothing of major issue or expense. The surveyor gave us 2 weeks to complete and provide proof via pictures. I am assured by the contractor that this deadline will be met. If for some reason it is not, we would be placed back in the queue and required to reschedule the survey, most likely several months out. If all goes according to plan, I can see us being able to occupy that space by early March.

This will leave only a small portion of the ER remaining in phase 4: 2 exam rooms and a dirty linen room. It will be mostly cosmetic except for moving a water line for the linen room. Although small, the phase will still require both the 80% and 100% inspections.

With the latest pay application, we are at 95% complete.

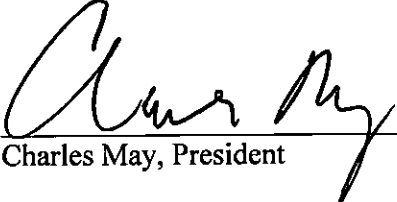
Medical Staff Report

Referring to Ron's earlier question about the status of the ACP contract with NGH, Dr. Dingler recalled that Ron had asked how things were going with ACP. He then took the opportunity to share concerns that the four physicians currently contracted with NGH have regarding ACP's emergency department call scheduling. However, he emphasized that he did not want or expect the board to take any action and reiterated that all four physicians still agree that ACP remains the best option for the hospital's future.

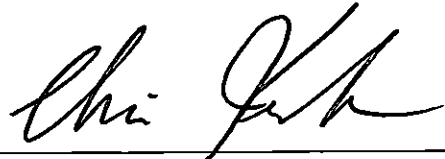
Other Business

None.

Meeting was adjourned at 1:52 PM.



Charles May, President



Chris Keck, Secretary